# Form **990**

# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

2017

Open to Public Inspection

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

A	For the 2	017 calendar year, or tax year beginning 07/	01 , <b>201</b> 7, a	nd ending	06	/30	<b>, 20</b> 18			
В	Check if a	oplicable: C Name of organization TRUSTEES OF DARTMO	OUTH COLLEGE			D Employ	er identification nu	ımber		
	Address o						02-0222111			
П	Name cha	11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ed to street address)	Room/suite	е	<b>E</b> Telephoi	ne number			
$\overline{\sqcap}$	Initial retu			60	)15		(603) 646-3011			
П	Final return	0" 1 1710	foreign postal code							
$\overline{\Box}$	Amended					<b>G</b> Gross re	eceipts \$ 5.873	,714,243		
$\overline{\Box}$	Applicatio		IANLON		H(a) Is this a gr		subordinates? Yes	<del></del>		
	пррпоапо	SAME AS C ABOVE			1		s included? Yes	_		
_	Tax-exem		ert no.) 4947(a)(1) or	<u> </u>			a list. (see instructio			
<u>'</u> J	Website:		#1110.) <u> </u>		H(c) Group			204		
_		ganization: ✓ Corporation ☐ Trust ☐ Association ☐ Other ▶	. I Yea	ar of formation			of legal domicile:	NH		
_	art I	Summary	Liea	ii oi ioiiiiatic	77. 1700	IVI State	or legal dorniche.	INII		
		Briefly describe the organization's mission or most	significant activities:	DARTM		EGE EDI	LICATES THE MA	net_		
ø)		PROMISING STUDENTS AND PREPARES THEM FOR A	=					J31		
Activities & Governance	-					NOIDLE LI	EADERSHIP,			
Ţ.	-	THROUGH A FACULTY DEDICATED TO TEACHING AN	050/ -4							
ove.		Check this box ► if the organization discontinued	•	•		1 1	its net assets.	00		
Ğ		lumber of voting members of the governing body (				3		22		
Š		lumber of independent voting members of the gov	• • •	•		4		20		
Ìŧ		otal number of individuals employed in calendar ye	· ·	•		5		10,253		
cŧì		otal number of volunteers (estimate if necessary)				6		13,100		
ď		otal unrelated business revenue from Part VIII, colu				7a		,768,160		
	d	let unrelated business taxable income from Form 9	990-T, line 34	· · ·		7b		,036,236		
				Prior Ye		Current Ye				
ē		Contributions and grants (Part VIII, line 1h)				,100,124	404	,610,910		
en		Program service revenue (Part VIII, line 2g)	_	504	,275,306	519	,360,557			
Revenue		nvestment income (Part VIII, column (A), lines 3, 4,	•		377	,875,748	475	,762,086		
-	11 (	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,		35	,090,599	35	,788,734			
	12	otal revenue-add lines 8 through 11 (must equal Pa	art VIII, column (A), lin	ne 12)	1,268	,341,777	1,435	,522,287		
		Grants and similar amounts paid (Part IX, column (A		168	,059,039	175	,989,195			
	14 E	Benefits paid to or for members (Part IX, column (A)	, line 4)			0		0		
S	15 5	Salaries, other compensation, employee benefits (Part	IX, column (A), lines 5	5–10)	507	,347,906	506	,824,396		
Expenses	16a F	Professional fundraising fees (Part IX, column (A), li	ne 11e)			0		357,774		
ę,	b 7	otal fundraising expenses (Part IX, column (D), line	25) ▶ 48,32	4,551						
Ш	17 (	Other expenses (Part IX, column (A), lines 11a-11d,			432	,375,284	408	,248,440		
	18	otal expenses. Add lines 13-17 (must equal Part I)	K, column (A), line 25	) . [	1,107	,782,229	1,091	,419,805		
	19 F	Revenue less expenses. Subtract line 18 from line 1	2	🗆	160	,559,548	344	,102,482		
or				В	eginning of Cu	rrent Year	End of Ye	ar		
anc	20	otal assets (Part X, line 16)		$ abla$	7,882	,975,225	8,275	,901,513		
Net Assets or Fund Balances	21	otal liabilities (Part X, line 26)		🗀	2,179	,046,291	1,832	,601,196		
FE	22 1	let assets or fund balances. Subtract line 21 from I	ine 20	🗀		,928,934		,300,317		
	art II	Signature Block		-	<u> </u>		·	<u></u> ,		
		es of perjury, I declare that I have examined this return, including	accompanying schedules	and statem	ents. and to the	ne best of r	nv knowledge and	belief. it is		
		and complete. Declaration of preparer (other than officer) is based					,	,		
_		<b>\</b>								
Sig	an	Signature of officer			Da	te				
He										
		Type or print name and title GAIL GOODNESS, CONT	TROLLER							
_		Type or print name and title GAIL GOODNESS, CON Print/Type preparer's name Preparer's sign		Date	<u></u> е	G	PTIN			
Pa		,,,,,,				Check   self-emp	If			
	eparer	Firm's name				·	,			
Us	se Only					ı's EIN ▶				
Ma	v the IDG	Firm's address ►  6 discuss this return with the preparer shown above	2? (see instructions)		Pho	ne no.	\( \text{Yes}	No		
_								90 (2017)		
ror	raperwe	ork Reduction Act Notice, see the separate instruction	ıs.	Cat. No	. 11282Y		⊦orm <b>≅</b>	つい (2017)		

Part l	<del>-</del>
1	Briefly describe the organization's mission:  DARTMOUTH COLLEGE EDUCATES THE MOST PROMISING STUDENTS AND PREPARES THEM FOR A LIFETIME OF LEARNING
	AND OF RESPONSIBLE LEADERSHIP, THROUGH A FACULTY DEDICATED TO TEACHING AND THE CREATION OF
	KNOWLEDGE.
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
•	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others.
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 572,860,081 including grants of \$ 163,700,225 ) (Revenue \$ 402,247,896 )
	EDUCATION AND ACADEMIC SUPPORT: A DARTMOUTH EDUCATION IS UNLIKE ANY OTHER. THROUGH PERSON-TO-PERSON
	TEACHING AND OPPORTUNITIES TO CREATE AND APPLY KNOWLEDGE ON CAMPUS AND ACROSS THE GLOBE, DARTMOUTH
	INSTILLS A LOVE OF LEARNING AMONG ITS STUDENTS AND EMPOWERS THEM FOR A LIFETIME OF LEADERSHIP.
	ACADEMICS AT DARTMOUTH ARE INNOVATIVE, INTERDISCIPLINARY, INTERNATIONAL, AND INDIVIDUALIZED FOR EACH
	STUDENT. EACH STUDENT'S EXPERIENCE IS DISTINGUISHED BY BREADTH, DEPTH, AND PERSONAL CONNECTIONS WITH
	TOP FACULTY. THE INSTITUTION COMPRISES THE FACULTY OF THE ARTS & SCIENCES, THE FRANK J. GUARINI
	SCHOOL OF GRADUATE AND ADVANCED STUDIES, AND THREE PROFESSIONAL SCHOOLS: THE THAYER SCHOOL OF
	ENGINEERING, THE TUCK SCHOOL OF BUSINESS, AND THE GEISEL SCHOOL OF MEDICINE. DARTMOUTH'S
	APPROXIMATELY 950-PERSON FACULTY TEACHES AND GUIDES APPROXIMATELY 6,500 UNDERGRADUATE AND GRADUATE
	STUDENTS. DARTMOUTH'S LIBRARY SYSTEM DIRECTLY SUPPORTS THE RESEARCH AND TEACHING MISSION OF
	DARTMOUTH COLLEGE, AS WELL AS THE LIFE-LONG LEARNING NEEDS OF THE DARTMOUTH COMMUNITY, BY PROVIDING
	(CONTINUED ON SCHEDULE O)
4b	(Code: ) (Expenses \$ 188,327,038 including grants of \$ 10,098,522 ) (Revenue \$ 9,299,028 )
	RESEARCH & RESEARCH SUPPORT: AT DARTMOUTH, TEACHING AND RESEARCH ARE INEXTRICABLY LINKED. DARTMOUTH
	OFFERS UNDERGRADUATE STUDENTS A RIGOROUS CURRICULUM AT THE FOREFRONT OF HIGHER EDUCATION AND
	DARTMOUTH FACULTY PURSUE RESEARCH AT THE HIGHEST LEVELS OF THEIR DISCIPLINES. STUDENTS CONDUCT
	INDEPENDENT STUDY THROUGH ONE-ON-ONE SUPERVISION WITH A FACULTY MEMBER OR WORK AS A MEMBER OF A
	RESEARCH GROUP IN STATE-OF-THE-ART FACILITIES. DARTMOUTH IS HOME TO WORLD-CLASS SCHOLARS IN THE
	FACULTY OF ARTS & SCIENCES, THE GUARINI SCHOOL OF GRADUATE AND ADVANCED STUDIES, THE THAYER SCHOOL
	OF ENGINEERING, THE TUCK SCHOOL OF BUSINESS, AND THE GEISEL SCHOOL OF MEDICINE-WHICH HAS STRONG TIES
	TO THE DARTMOUTH-HITCHCOCK CLINIC AND THE MARY HITCHCOCK MEMORIAL HOSPITAL. IN ADDITION, DARTMOUTH
	HAS MORE THAN 50 RESEARCH-FOCUSED CENTERS, INSTITUTES, AND GROUPS IN AREAS RANGING FROM MEDICINE AND
	THE ARTS TO ENGINEERING AND BUSINESS. MANY OF THESE ARE INTERDISCIPLINARY AND JOIN FACULTY AND
	STUDENTS FROM ACROSS THE INSTITUTION TO WORK ON COMPLEX ISSUES. DURING FISCAL 2018, FACULTY AND
	(CONTINUED ON SCHEDULE O)
4c	(Code:) (Expenses \$179,341,745 including grants of \$
	CAMPUS LIFE: OUR CLOSE-KNIT COMMUNITY IS A DISTINCTIVE AND ENDURING FEATURE OF THE DARTMOUTH
	EXPERIENCE. FOR STUDENTS, THE PROCESS OF JOINING AND ADAPTING TO A NEW COMMUNITY CAN BE AS
	EDUCATIONALLY SIGNIFICANT AS THEIR ACADEMIC WORK. FOR THIS REASON, DARTMOUTH INVESTS RESOURCES IN
	CREATING A COMMUNITY THAT IS BOTH STIMULATING AND NURTURING. APPROXIMATELY 85% OF DARTMOUTH
	UNDERGRADUATES LIVE ON CAMPUS AND DARTMOUTH'S DIVERSE DINING FACILITIES ARE AN IMPORTANT PART OF
	CAMPUS LIFE. ATHLETICS AT DARTMOUTH COMPLIMENT THE OVERALL ACADEMIC AND INTELLECTUAL GROWTH OF
	DARTMOUTH STUDENTS, WITH MORE THAN 75% OF UNDERGRADUATES PARTICIPATING IN AT LEAST ONE OF THE 35
	VARSITY TEAMS, 33 CLUB SPORTS TEAMS AND SEVERAL INTRAMURAL LEAGUES. IN ADDITION, FACILITIES SUCH AS
	THE HANOVER COUNTRY CLUB, DARTMOUTH SKIWAY, AND MORTON FARM PROVIDE AN OPPORTUNITY FOR RECREATION
	AND LEARNING BEYOND THE CLASSROOM. THERE ARE ALSO APPROXIMATELY 350 GRADUATE AND UNDERGRADUATE
	STUDENT GROUPS WHICH ALLOW STUDENTS TO EXPLORE INTERESTS IN DIVERSE AREAS, INCLUDING THE ARTS,
	ACADEMICS, ACTIVISM, CULTURE, POLITICS, SUSTAINABILITY AND OTHERS.
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ▶ 940,528,864

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Part	V Checklist of Required Schedules		•	ago o
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	,	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," complete Schedule C, Part I	3		,
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	~	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		,
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	V	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		,
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	~	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV </i>	9	>	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $V$	10	>	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	~	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i>	11c		,
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		,
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> .	11e	<b>&gt; &gt;</b>	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		,
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	~	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	~	
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	~	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	~	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	_	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16	_	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17	_	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	~	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes " complete Schedule G. Part III	10		,

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		~
21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	20b	_	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	21	,	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	<i>'</i>	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	V	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		v v
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i>	24d 25a		v v
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		,
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		,
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		v
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b	V	V
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	~	
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	v v	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		,
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		,
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	33	~	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	~	
35a b	Did the organization have a controlled entity within the meaning of section $512(b)(13)$ ?	35a	<b>V</b>	
36	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.	35b	<i>V</i>	
37	related organization? If "Yes," complete Schedule R, Part V, line 2	36	<i>'</i>	
38	and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		•
	19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	38	V	

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Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			. [
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   1a   2,622			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	~	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 10,253			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	~	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	~	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a	~	
b	If "Yes," enter the name of the foreign country: ► FR, GM, IT, NZ, SP, UK			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	~	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	~	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c	~	
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		~
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		~
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		~
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b	1		
11	Section 501(c)(12) organizations. Enter:	1		
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			

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14a

**b** If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Did the organization receive any payments for indoor tanning services during the tax year? .

the organization is licensed to issue qualified health plans

13b

13c

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management No Yes 22 1a Enter the number of voting members of the governing body at the end of the tax year. 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 20 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with . . . . . . . . . . . . . . . . . . . any other officer, director, trustee, or key employee? 2 ~ 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? . . . . . . . . 8a 8b 1 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο **10a** Did the organization have local chapters, branches, or affiliates? 10a 1 If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b 1 Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c ~ 13 Did the organization have a written whistleblower policy? . . . . . . . . 13 ~ 14 Did the organization have a written document retention and destruction policy? 14 1 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . 15a 1 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a ~ b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure CA, MA, NH, NY, OK List the states with which a copy of this Form 990 is required to be filed ▶ 17 18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶ CONTROLLER'S OFFICER, 7 LEBANON STREET, SUITE 302, HANOVER, NH 03755, (603) 646-3011, FAX: (603) 646-3598

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Officer this box if fleither the organization fic					C)	<u> р с</u>				, c
(A)	(B)				ition			(D)	(E)	(F)
Name and Title	Average					e than o is both		Reportable	Reportable	Estimated
	hours per			dad		or/trust	tee)	compensation from	compensation from related	amount of other
	week (list any hours for related organizations below dotted line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) PHILIP HANLON	40.0									
PRESIDENT		1		~				1,183,709	0	247,632
(2) EMILY BAKEMEIER	3.0									<u> </u>
TRUSTEE		1						0	0	0
(3) JEFFREY BLACKBURN	3.0									
TRUSTEE		~						0	0	0
(4) GAIL BOUDREAUX	3.0									
TRUSTEE		~						0	0	0
(5) R. WILLIAM BURGESS, JR.	3.0									
TRUSTEE		~						0	0	0
(6) JAMES COULTER	3.0									
TRUSTEE		~						0	0	0
(7) GREGG ENGLES	3.0									
TRUSTEE		~						0	0	0
(8) ELIZABETH FASCITELLI	3.0									
TRUSTEE		~						0	0	0
(9) NATHANIEL FICK	3.0									
TRUSTEE		~						0	0	0
(10) ANNETTE GORDON-REED	3.0									
TRUSTEE		~						0	0	0
(11) DAVID HODGSON	3.0									
TRUSTEE		~						0	0	0
(12) JAMES JACKSON	3.0									
TRUSTEE		~						0	0	0
(13) S. CAROLINE KERR	3.0									
TRUSTEE		~						0	0	0
(14) RICHARD KIMBALL	3.0									
TRUSTEE		~						0	0	0 000 (0017)

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
				(0								
(A)	(B)	(40.00		Posi		. +b.o.o. o		(D)	(E)		(F)	
Name and title	Average	٠,				than o		Reportable	Reportable		Estimated	t
	hours per					or/trust		compensation	compensation fron	ו   ו	amount o	f
	week (list any hours for	우方	ä	Q	Key	e H	Fo	from the	related organizations		other mpensati	ion
	related	divid	Institutional	Officer	у е	ghe:	Former	organization	(W-2/1099-MISC)		from the	
	organizations	dual	tion	7	mpl	st co	4	(W-2/1099-MISC)			rganizatio	
	below dotted line)	Individual trustee or director	al tr		employee	Highest compensated employee				1	ınd relate ganizatio	
	,	stee	trustee			ensa					<b>J</b>	
			ď			ated						
(15) MORTON KONDRAKE	3.0											
TRUSTEE		~						0	(	)		0
(16) MITCHELL KURZ	3.0											
TRUSTEE		~						0	(			0
(17) RICHARD LEWIS	3.0											
TRUSTEE		~						0	(	)		0
(18) ELIZABETH LOUGHLIN	3.0											
TRUSTEE		~						0	(			0
(19) GREGORY MAFFEI	3.0											
TRUSTEE		~						0	(			0
(20) JOHN REPLOGLE	3.0											
TRUSTEE		~						0	(			0
(21) LAUREL RICHIE	5.0											
TRUSTEE		~						0	(			0
(22) CARLOS RODRIGUEZ-PASTOR, JR.	3.0											
TRUSTEE		~						0	(	)		0
(23) ERICA SCHULTZ	3.0											
TRUSTEE		~						0	(	)		0
(24) CHRISTOPHER SUNUNU	3.0											
TRUSTEE		~						0	(	)		0
(25) (SEE STATEMENT)												
1b Sub-total							<b></b>	1,183,709	(	)	2	47,632
c Total from continuation sheets to Part	VII, Sectio	n A					<b></b>	12,289,064	(	)	7	54,363
d Total (add lines 1b and 1c)							<b>&gt;</b>	13,472,773	(	)	1,0	01,995
2 Total number of individuals (including but						above	e) w	ho received mo	ore than \$100,0	00 of		
reportable compensation from the organ	zation >							976				
											Yes	No
3 Did the organization list any former of							emp	oloyee, or high	est compensat	ed 🗌		
employee on line 1a? If "Yes," complete	Schedule J	for su	ıch i	indi	vidu	ıal				;	3 1	
4 For any individual listed on line 1a, is the												
organization and related organizations	greater that	an \$1	150,0	000	? //	f "Yes	s, "	complete Sch	edule J for su	ich		
individual				•		•					1 /	
5 Did any person listed on line 1a receive of									ation or individ	ual		
for services rendered to the organization	? If "Yes," c	ompl	ete S	Sch	iedu	ıle J f	for s	such person			5	<b>'</b>
Section B. Independent Contractors												
1 Complete this table for your five highest												
compensation from the organization. Rep	ort compe	nsatio	on fo	or th	ne c	alend	lar y	ear ending wit	h or within the	organiz	ation's	tax
year.												
(A)								(B)			(C)	
Name and business add	ress							Description of s	ervices	Comp	ensation	
DARTMOUTH HITCHCOCK MEDICAL CENTER, ONE MEDICAL					NH	03756	ME	DICAL RESEAR	RCH			65,324
DANIEL O'CONNELL'S SONS INC, 800 KELLY WAY							CON	ISTRUCTION AND CONTRA	ACTING SERVICES			60,878
ENGELBERTH CONSTRUCTION, INC., 428 MAIN ST							-	ISTRUCTION AND CONTRA	ACTING SERVICES			65,609
DEW CONSTRUCTION, 277 BLAIR PARK ROAD,							_	ISTRUCTION AND CONTRA				22,868
NORTH BRANCH CONSTRUCTION, INC., 76 OLD TUR								ISTRUCTION AND CONTRA			6,0	79,168
2 Total number of independent contractor	rs (includir	ng bu	ıt no	ot l	ımit	ed to	o th	ose listed abo	ove) who			

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received more than \$100,000 of compensation from the organization ▶

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# Part VIII Statement of Revenue

. Cir	VIII	Check if Schedule C		sponse or note to	any line in this	Part VIII		$\sqcap$
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns						
Gra	b	Membership dues .						
ts, (	С	Fundraising events .						
Gif ilar	d	Related organizations						
ns, Sim	е	Government grants (con	, <u> </u>	131,943,596				
rtio er S	f	All other contributions, g						
혈		and similar amounts not inc		272,605,914				
ont.	g	Noncash contributions include		62,807,186				
	h	Total. Add lines 1a-1	<u>f</u>		404,610,910			
une		TUITION AND EEEO		Business Code	007.005.000	007.005.000		
eve	2a	TUITION AND FEES		611600	387,825,080	387,825,080	5 77 4 5 40	
ĕ	b	AUXILIARY SERVICE		611710	81,552,603	75,778,061	5,774,542	
Ξ	C .	MEDICAL RELATED		611600	14,600,658	14,600,658		
နို	d	OTHER EDUCATION R	(ELATED	611600	15,404,674	15,404,674	000 505	
ran	e			611600	19,977,542	19,616,977	360,565	
Program Service Revenue	T	All other program ser			519,360,557	0	0	0
	3	Total. Add lines 2a–2 Investment income	I	lands interest	519,360,557	T	Ī	
	"	and other similar amo		•	56,377,273		9,737,097	46,640,176
	4	Income from investmen			30,377,273		9,737,097	40,040,170
	5	Royalties	•		5,716,091			5,716,091
		rioyanios	(i) Real	(ii) Personal	0,7 10,001			0,7 10,001
	6a	Gross rents	15,570,361	1				
	b	Less: rental expenses	10,193,555					
	C	Rental income or (loss)	5,376,806					
	d	Net rental income or (			5,376,806		145,194	5,231,612
	7a		(i) Securities	(ii) Other			,	
		assets other than inventory	4,847,289,846	9,043				
	b	Less: cost or other basis						
		and sales expenses .	4,427,914,076	0				
	С	Gain or (loss)	419,375,770	9,043				
	d	Net gain or (loss) .		•	419,384,813		37,750,762	381,634,051
Other Revenue	8a b	Gross income from fuevents (not including \$ of contributions reported See Part IV, line 18 . Less: direct expenses	61,400 ed on line 1c).	,				
•	С	Net income or (loss) f	rom fundraising	events . ►	103,598			103,598
	9a	Gross income from gassee Part IV, line 19 .		1				
	b	Less: direct expenses						
	С	Net income or (loss) f		tivities 🕨				
	10a	Gross sales of in returns and allowance		1				
	b	Less: cost of goods s						
	С	Net income or (loss) f						
		Miscellaneous R		Business Code				
	11a	SPLIT INTEREST & OTI	HER CHANGES	525920	18,255,645			18,255,645
	b	OTHER REVENUE		900099	6,336,594			6,336,594
	C	A.II						
	d	All other revenue .			0	0	0	0
	e				24,592,239			40
	12	Total revenue. See in	istructions	▶	1,435,522,287	513,225,450	53,768,160	463,917,767

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons of include amounts reported on lines 6b, 7b, o, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C)  Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	603,407	603,407	3, <u> </u>	, p
2	Grants and other assistance to domestic individuals. See Part IV, line 22	171,138,168	171,138,168		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	4,247,620	4,247,620		
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	9,877,045	2,493,773	6,741,802	641,470
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	1,889,041	1,457,651	3,416	427,974
-					
7 8	Other salaries and wages	436,271,442 26,315,475	359,754,221 21,563,944	48,738,551 3,160,248	27,778,670 1,591,283
9	Other employee benefits	7,469,664	6,069,907	940,611	459,146
10	Payroll taxes	25,001,729	20,302,590	3,162,099	1,537,040
11	Fees for services (non-employees):				· ·
а	Management	636,548	636,548	0	0
b	Legal	2,930,566	24,457	2,906,109	0
С	Accounting	847,209	18,040	829,169	0
d	Lobbying	21,194	0	21,194	0
е	Professional fundraising services. See Part IV, line 17	357,774			357,774
f	Investment management fees	5,218,759	0	5,218,759	0
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	104,144,670	94,103,176	3,203,835	6,837,659
12	Advertising and promotion	2,031,943	1,722,860	78,108	230,975
13	Office expenses	18,335,862	15,750,592	547,282	2,037,988
14	Information technology	17,009,726	6,609,806	9,903,792	496,128
15	Royalties	528,236	524,296	1,605	2,335
16	Occupancy	42,356,354	38,742,333	2,953,534	660,487
17	Travel	30,168,850	25,865,158	1,582,956	2,720,736
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings .	2,479,138	2,206,627	163,621	108,890
20	Interest	40,328,308	38,384,604	1,888,906	54,798
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	66,368,246	61,374,217	4,602,679	391,350
23	Insurance	1,385,530	598,548	765,501	21,481
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	OTHER EXPENSES	35,430,196	29,705,437	3,858,052	1,866,707
b	PURCHASE FOR RESALE	18,455,107	18,345,292	108,735	1,080
С	BOOKS & MEDIA	13,834,894	13,619,110	123,554	92,230
d	UBI TAX EXPENSES	5,737,104	4,666,482	1,062,272	8,350
е	All other expenses	0	0	0	0
25	Total functional expenses. Add lines 1 through 24e	1,091,419,805	940,528,864	102,566,390	48,324,551
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)				

# Part X Balance Sheet

ı (di	πX	Check if Schedule O contains a response or	note t	o anv line in this Par	t X				
		oneen in contraction of containing a respense of	11010		(A) Beginning of year		(B) End of year		
	1	Cash—non-interest-bearing			6,900,366	1	10,226,919		
	2	Savings and temporary cash investments			168,152,498	2	192,861,424		
	3	Pledges and grants receivable, net			264,863,534	3	370,648,355		
	4	Accounts receivable, net			24,290,365	4	32,768,67		
	5	Loans and other receivables from current and	former	officers, directors,					
		trustees, key employees, and highest co Complete Part II of Schedule L	•						
		·			0	5			
S	6	Loans and other receivables from other disqualified pers 4958(f)(1)), persons described in section 4958(c)(3)(B), ar sponsoring organizations of section 501(c)(9) volun organizations (see instructions). Complete Part II of Sche	buting employers and ployees' beneficiary	0	6				
jë	7		⊢	79,965,763	7	76,280,551			
Assets	7 8		Notes and loans receivable, net						
`					2,146,389	8 9	2,115,851		
_	9 10a	Land, buildings, and equipment: cost or			18,249,942	9	15,373,304		
	IVa	other basis. Complete Part VI of Schedule D	10a	1 020 577 771					
	h	Less: accumulated depreciation	10a	1,930,577,771 962,891,233	967,639,285	10c	067 696 539		
١,	b 11				1,574,648,959	11	967,686,538		
	12	Investments—publicly traded securities			4,712,483,604	12	1,154,739,950 5,404,458,326		
	13	Investments—other securities, see Fart IV, line	4,712,463,604	13	3,404,436,320				
	14	Intangible assets	_	2,750,248	14	2,558,542			
	15	Other assets. See Part IV, line 11	60,884,272	15	46,183,082				
	16	<b>Total assets.</b> Add lines 1 through 15 (must equa			7,882,975,225	16	8,275,901,513		
	17	Accounts payable and accrued expenses			88,393,332	17	84,930,569		
	17 18	Grants payable		00,393,332	18	04,930,308			
	19	Deferred revenue	39,974,812	19	48,011,394				
	19 20	Tax-exempt bond liabilities			535,997,287	20	521,744,999		
	20 21	Escrow or custodial account liability. Complete I			52,714,859	21	51,637,099		
		Loans and other payables to current and for		_	32,714,639	21	31,037,098		
ij   ij	22	trustees, key employees, highest compen							
Liabilities		disqualified persons. Complete Part II of Schedu			0	22	(		
Fia .	23	Secured mortgages and notes payable to unrela			26,387,164	23	24,698,016		
_   •	24	Unsecured notes and loans payable to unrelated			648,142,978	24	500,000,000		
	25	Other liabilities (including federal income tax, parties, and other liabilities not included on lines	payable 17-24	es to related third  ). Complete Part X	040,142,070		000,000,000		
		of Schedule D			787,435,859	25	601,579,119		
2	26	<b>Total liabilities.</b> Add lines 17 through 25			2,179,046,291	26	1,832,601,196		
ses		Organizations that follow SFAS 117 (ASC 958) complete lines 27 through 29, and lines 33 and		k here ► 🔽 and					
ă l	27	Unrestricted net assets			1,314,664,854	27	1,509,381,721		
gal 2	28	Temporarily restricted net assets			2,986,933,742	28	3,384,691,197		
<u>ॼ</u>   2	29	Permanently restricted net assets			1,402,330,338	29	1,549,227,399		
r Fur		Organizations that do not follow SFAS 117 (ASC 95 complete lines 30 through 34.							
<u>s</u>   3	30	Capital stock or trust principal, or current funds				30			
ऋ । `	31	Paid-in or capital surplus, or land, building, or ed		_		31			
თ   3				_		32			
Asse	32	Retained earnings, engowment, accumulated in	come. (	or otner tunas .					
t As	32 33	Retained earnings, endowment, accumulated incommentation and assets or fund balances			5,703,928,934	33	6,443,300,317		

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( ),	 1 2	1,4		~
	2		25 52	
2 Total expanses (must equal Part IV column (A) line 25)	-	4.0	35,52	2,287
2 Total expenses (must equal Part IX, column (A), line 25)	3	1,0	91,41	9,805
3 Revenue less expenses. Subtract line 2 from line 1		3	44,10	2,482
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,7	03,92	8,934
5 Net unrealized gains (losses) on investments	5	1	82,78	4,576
	6			0
	7			0
	3			0
The state of the s	9	2	12,48	4,325
Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
· · · · · · · · · · · · · · · · · · ·	0	6,4	43,30	0,317
Part XII Financial Statements and Reporting				_
Check if Schedule O contains a response or note to any line in this Part XII				$\sqcup$
			Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other ☐				
If the organization changed its method of accounting from a prior year or checked "Other," explain Schedule O.	ın ın			
2a Were the organization's financial statements compiled or reviewed by an independent accountant? .		2a		~
If "Yes," check a box below to indicate whether the financial statements for the year were compile reviewed on a separate basis, consolidated basis, or both:	ed or			
•				
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		Oh	~	
<b>b</b> Were the organization's financial statements audited by an independent accountant?		2b	V	
separate basis, consolidated basis, or both:	on a			
☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separate basis				
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	siaht			
of the audit, review, or compilation of its financial statements and selection of an independent accounta		2c	_	
If the organization changed either its oversight process or selection process during the tax year, expla		20		
Schedule O.	4111			
3a As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in			
the Single Audit Act and OMB Circular A-133?		3a	<b>/</b>	
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo	the			
required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audit		3b	/	
<u> </u>			n <b>990</b>	(2017)

(A) Name and Title	(B) Average hours		(Ch	C) Po	osition	n (vla		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(25) PEGGY EPSTEIN TANNER	3.0	/						0	0	0
TRUSTEE										
(26) BENJAMIN WILSON	3.0	✓						0	0	0
TRUSTEE	40.0									
(27) CAROLYN DEVER	40.0			<b>√</b>				747,395	0	56,844
PROVOST (THROUGH 11/2017) (28) DAVID KOTZ	40.0									
				✓				366,087	0	38,908
INTERIM PROVOST (FROM 11/2017) (29) RICHARD MILLS	39.9									
EVP	0.1			✓				671,070	0	38,386
(30) MICHAEL WAGNER	39.5			_						
CFO	0.5			<b>~</b>				401,006	0	41,791
(31) DUANE COMPTON	40.0				,					
DEAN, GEISEL					<b>~</b>			772,290	0	35,029
(32) SANDHYA IYER	40.0				/			400.000	0	20,005
GENERAL COUNSEL (FROM 7/2017)					•			192,368	0	26,825
(33) ROBERT LASHER	40.0				/			584,734	0	30,247
SR VP FOR ADVANCEMENT					•			304,734		30,247
(34) ELIZABETH SMITH	40.0				/			325,544	0	28,797
DEAN OF FACULTY (FROM 7/2017)					•			020,011		20,707
(35) ALICE RUTH	40.0				/			000 400	0	24 200
CHIEF INVEST OFFICER (FROM 4/2017)					٧			668,139	0	24,300
(36) MATTHEW SLAUGHTER	40.0				,					
DEAN, TUCK SCHOOL OF BUSINESS					<b>V</b>			833,988	0	36,217
(37) STEVEN MOORE	39.8				/			247,800	0	20.604
INTERIM VP CAMPUS SERVICES	0.2				•			247,800		28,681
(38) ALAN GREEN	40.0					•				
CHAIR, DEPARTMENT OF PSYCHOLOGY						<b>✓</b>		673,372	0	32,423
(39) KELSEY MORGAN	40.0					/		070.004	0	24.502
DEP CHIEF INVESTMENT OFFICER						•		873,824	0	34,562
(40) MEGAN HAMMOND	39.8					-				
MNG DIRECTOR, INVESTMENT OFFICE	0.2					<b>~</b>		773,930	0	41,683
(41) MICHAEL SULLIVAN	40.0									
MNG DIRECTOR, INVESTMENT OFFICE						>		766,214	0	39,980
(42) ANAND DESAI	40.0					1				
MNG DIRECTOR, INVESTMENT OFFICE						<b>V</b>		676,105	0	24,935

(A) Name and Title	(B) Average hours per week	(Check all that apply)			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other			
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(43) MARTIN WYBOURNE	40.0						,			
SR. VP RSRCH; FM INTERIM PROVOST							<b>&gt;</b>	390,784	0	33,765
(44) ANN ROOT KEITH	40.0						/	304,654	0	37,246
COO ADV; FMR INTERIM VP DEV							•	304,034	0	37,240
(45) WILEY SOUBA	40.0						1	381,938	0	36,020
PROF & FMR DEAN, GEISEL							•	361,936	0	30,020
(46) PAMELA PEEDIN	40.0						/	902,195	0	19,888
FMR CIO (THRU 03/2017)							•	902,193	0	19,000
(47) MICHAEL MASTANDUNO	40.0						/	393,862	0	40,341
FMR DEAN OF FAC (THRU 06/2017)							•	393,002	0	40,341
(48) ROBERT DONIN	40.0						,			
FMR GENERAL COUNSEL (THRU 06/2017)							<b>V</b>	341,765	0	27,495

## **SCHEDULE A** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

OMB No. 1545-0047 2017

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization

**Employer identification number** 

TRU	STEES OF DARTMOUTH COLLEGE					02-022	22111	
Pa	rt I Reason for Public Cha	rity Status (All	organizations must	comple	te this p	art.) See instructio	ns.	
The	organization is not a private founda	ition because it i	s: (For lines 1 through	12, ched	ck only or	ne box.)		
1	A church, convention of churc							
2	A school described in section	170(b)(1)(A)(ii).	(Attach Schedule E (F	orm 990	or 990-E	Z).)		
3	A hospital or a cooperative hos							
4	A medical research organization hospital's name, city, and state	•	onjunction with a hosp	oital desc	ribed in s	section 170(b)(1)(A)	(iii). Enter the	
5	An organization operated for section 170(b)(1)(A)(iv). (Com		college or university	owned c	r operate	ed by a government	al unit described in	
6 7								
8	☐ A community trust described i	n section 170(b)	(1)(A)(vi). (Complete	Part II.)				
9	☐ An agricultural research organ or university or a non-land-grauniversity:							
10	An organization that normally receipts from activities related support from gross investment acquired by the organization a	to its exempt fu t income and un	nctions—subject to c related business taxal	ertain exc ble incom	ceptions, ne (less se	and (2) no more that ection 511 tax) from	n 331/3% of its	
11	An organization organized and	•						
12	An organization organized and of one or more publicly support Check the box in lines 12a through the control of	orted organizatio	ns described in <b>sect</b> i	ion 509(a	1)(1) or se	ection 509(a)(2). Se	e section 509(a)(3).	
а	Type I. A supporting organ the supported organization supporting organization. Yes	(s) the power to	regularly appoint or e	lect a ma	ajority of t			
b	Type II. A supporting orga control or management of organization(s). You must	the supporting o	rganization vested in	the same				
C	Type III functionally integ its supported organization(						ally integrated with,	
d	Type III non-functionally integrated that is not functionally integrequirement (see instructionally integrated in the contraction of the contracti	grated. The orga	nization generally mu	st satisfy	a distribu	ution requirement an		
е	Check this box if the organ functionally integrated, or						e II, Type III	
f	Enter the number of supported of	•						
g	Provide the following information	n about the supp	orted organization(s).					
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	organization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
				Yes	No			
(A)								
(B)								
(C)								
(D)								
(E)								
Tota						0	0	

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support				•	,	
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	<b>(e)</b> 2017	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	328,376,339	376,972,265	389,222,461	351,100,124	404 610 910	1,850,282,099
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	020,010,000	010,012,200	000,222,401	001,100,124	404,010,010	0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	328,376,339	376,972,265	389,222,461	351,100,124	404,610,910	1,850,282,099
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0
6	Public support. Subtract line 5 from line 4						1,850,282,099
	on B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	<b>(e)</b> 2017	(f) Total
7	Amounts from line 4	328,376,339	376,972,265	389,222,461	351,100,124	404,610,910	1,850,282,099
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	72,389,012	76,467,488	79,292,998	63,393,195	67,473,272	359,015,965
9	Net income from unrelated business activities, whether or not the business is regularly carried on	7,751,255	24,132,825	0	0	24,170,021	56,054,101
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	5,368,452	1,845,165	7,652,192	22,819,168	24,695,837	62,380,814
11	Total support. Add lines 7 through 10						2,327,732,979
12	Gross receipts from related activities, etc.					12	2,508,879,515
13	First five years. If the Form 990 is for the	_			-		
	organization, check this box and stop her						🕨 🗌
	on C. Computation of Public Suppor						
14	Public support percentage for 2017 (line 6		-			14	79.49 %
15	Public support percentage from 2016 Sch					15	79.53 %
16a	33 <sup>1</sup> / <sub>3</sub> % support test—2017. If the organization qual						
b	33 <sup>1</sup> /3% support test—2016. If the organization						
D	this box and <b>stop here.</b> The organization						
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization me Part VI how the organization meets the "organization	<b>017.</b> If the orga ets the "facts- facts-and-circu	anization did no and-circumsta umstances" te	ot check a box ances" test, ch st. The organiz	k on line 13, 16 leck this box a zation qualifies	6a, or 16b, and stop here. as as a publicly	d line 14 is Explain in supported
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organiza Explain in Part VI how the organization in supported organization	tion meets the	e "facts-and-c s-and-circums	circumstances" stances" test.	' test, check t The organization	his box and son qualifies as	stop here. a publicly
18	<b>Private foundation.</b> If the organization did instructions						

Schedule A (Form 990 or 990-EZ) 2017

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	<b>(e)</b> 2017	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the						
	organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
-	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
	on B. Total Support				( 0 00 ( 0		
	dar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	<b>(e)</b> 2017	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents,						
	royalties, and income from similar sources.						
b	Unrelated business taxable income (less						
-	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the organization, check this box and stop he	-	n's first, secon				. , . ,
Secti	on C. Computation of Public Support						
15	Public support percentage for 2017 (line		•			15	%
16	Public support percentage from 2016 Sci					16	%
	on D. Computation of Investment In						
17	Investment income percentage for 2017 (			-		17	%
18	Investment income percentage from 2010					18	%
19a	33 <sup>1</sup> / <sub>3</sub> % support tests—2017. If the organ						
	17 is not more than 331/3%, check this box		_	-		-	_
b	33 <sup>1</sup> /3% support tests – 2016. If the organize line 18 is not more than 33 <sup>1</sup> /3%, check this						
20	<b>Private foundation.</b> If the organization di		_		-		_
20	i iivate iounuation. Ii the organization di	a not oneck a	DOX OIT IIIIE 14	, 13a, UI 13D, (	PURCH TITE DOX	מווט שבל ווואנוע	OLIOHO 🚩 📙

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#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A. D. and E. If you checked 12d of Part I. complete Sections A and D. and complete Part V.)

## Se

Secti	ion A. All Supporting Organizations	art v	•)	
	on 7 a 7 an Oupper and G or game and the		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.			
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported	1		
3a	organization was described in section 509(a)(1) or (2).  Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	2		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3a 3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.			
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4b		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	4c		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
6	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	5c		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a		
b		9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>	10a		

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10b

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

determine whether the organization had excess business holdings.)

Schedu	le A (Form 990 or 990-EZ) 2017		F	Page 5
Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	110		
b	A family member of a person described in (a) above?	11a 11b		
	A 35% controlled entity of a person described in (a) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11c		
	on B. Type I Supporting Organizations	110		
	on an important grant and the second		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
1	More a majority of the arganization's directors of the state of the transfer of the state of the		Yes	No
•	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
Secti	on D. All Type III Supporting Organizations	1		
00011	on B. All Type in Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see it	nstru	ctions	s).
a b c	<ul> <li>☐ The organization satisfied the Activities Test. Complete line 2 below.</li> <li>☐ The organization is the parent of each of its supported organizations. Complete line 3 below.</li> <li>☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (</li> </ul>	see in	structi	ions).
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	jani	zations	
1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7  Check here if the current year is the organization's first as a non-functional	y int	tegrated Type III support	ing organization (see

Schedule A (Form 990 or 990-EZ) 2017

instructions).

Part	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Sect	on D - Distributions			Current Year				
1	Amounts paid to supported organizations to accomplish	exempt purposes						
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	rted					
	organizations, in excess of income from activity							
3	Administrative expenses paid to accomplish exempt purp	nizations						
4	Amounts paid to acquire exempt-use assets							
5	Qualified set-aside amounts (prior IRS approval required)							
6_	Other distributions (describe in <b>Part VI</b> ). See instructions.							
	<b>Total annual distributions.</b> Add lines 1 through 6.							
8	Distributions to attentive supported organizations to whic	h the organization is res	ponsive					
	(provide details in <b>Part VI</b> ). See instructions.  Distributable amount for 2017 from Section C, line 6							
<u>9</u> 	Line 8 amount divided by line 9 amount							
10	Line 8 amount divided by line 9 amount		(ii)	(iii)				
S	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2017	Distributable Amount for 2017				
_1_	Distributable amount for 2017 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2017 (reasonable cause required—explain in <b>Part VI</b> ). See instructions.							
3	Excess distributions carryover, if any, to 2017							
а								
b	From 2013							
C	From 2014							
d	From 2015							
е	From 2016							
f	Total of lines 3a through e							
<u>g</u>	Applied to underdistributions of prior years							
	Applied to 2017 distributable amount							
<u>i</u> _	Carryover from 2012 not applied (see instructions)							
J	Remainder. Subtract lines 3g, 3h, and 3i from 3f.							
4	Distributions for 2017 from Section D, line 7: \$							
a	Applied to underdistributions of prior years							
b	Applied to 2017 distributable amount							
c	Remainder. Subtract lines 4a and 4b from 4.							
5	Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI.</b> See instructions.							
6	Remaining underdistributions for 2017. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI.</b> See instructions.							
7	Excess distributions carryover to 2018. Add lines 3j and 4c.							
8	Breakdown of line 7:							
а	Excess from 2013							
b	Excess from 2014							
С	Excess from 2015							
d	Excess from 2016							
е	Excess from 2017							

Schedule A (Form 990 or 990-EZ) 2017

# Part VI

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6.Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation
	OTHER INCOME CONSISTS OF INCOME FROM SPLIT INTEREST DISTRIBUTIONS, FUNDRAISING EVENTS AND OTHER MISCELLANEOUS INCOME.

Return Reference - Identifier	Explanation								
SCHEDULE A, PART II,	Description	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total		
LINE 10 - OTHER INCOME	OTHER INCOME	5,368,452	1,845,165	7,652,192	22,819,168	24,695,837	62,380,814		
	Total	5,368,452	1,845,165	7,652,192	22,819,168	24,695,837	62,380,814		

### SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below.
 ► Attach to Form 990 or Form 990-EZ.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

• S	ection 501(c)(4), (5), or (6) orga	nizations: Complete Part III.			
Name	of organization			Employer ide	ntification number
TRUS	TEES OF DARTMOUTH COL	LEGE			02-0222111
Part	I-A Complete if the	e organization is exempt und	er section 501(d	c) or is a section 527	organization.
1	Provide a description of definition of "political can	the organization's direct and in	direct political ca	mpaign activities in Par	t IV. (see instructions for
2		y expenditures (see instructions)			\$
3		cal campaign activities (see instruc			`
Part		e organization is exempt und			
1		excise tax incurred by the organiza			\$
2	=	excise tax incurred by organization			\$
3	If the organization incurre	ed a section 4955 tax, did it file Fo	rm 4720 for this ye	ear?	Yes No
4a	Was a correction made?				Yes No
b	If "Yes," describe in Part				
Part	I-C Complete if the	e organization is exempt und	er section 501(d	c), except section 50	I(c)(3).
1	Enter the amount direct	ly expended by the filing organiz	zation for section	527 exempt function ► \$	8
2		filing organization's funds contrib			′
_		vities			8
3		expenditures. Add lines 1 and 2			
					8
4		file Form 1120-POL for this year			Yes No
5	organization made payme the amount of political co	ses and employer identification nu- ents. For each organization listed, ontributions received that were pro- fund or a political action committe	enter the amount mptly and directly	paid from the filing orgar delivered to a separate	nization's funds. Also enter political organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II-A		Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).									
Α	Check •	if the filing organization belor address, EIN, expenses, and				liated group memb	er's name,				
В	Check ▶	lack if the filing organization checl	ovisions apply.								
		Limits on Lobb	ying Expendit	ures		(a) Filing	(b) Affiliated				
		(The term "expenditures" m	eans amounts	paid or incurred.	)	organization's totals	group totals				
	<b>1a</b> Total	lobbying expenditures to influence	public opinion	(grass roots lobby	ring)						
	<b>b</b> Total	lobbying expenditures to influence	a legislative bo	ody (direct lobbying	g)						
	<b>c</b> Total	lobbying expenditures (add lines 1	a and 1b) .								
	<b>d</b> Other	exempt purpose expenditures .									
	e Total	exempt purpose expenditures (add	d lines 1c and 1	d)							
	f Lobb colur	ying nontaxable amount. Enter nns.	the amount fi	rom the following	g table in both						
	If the	amount on line 1e, column (a) or (b) is	The lobbying	nontaxable amoun	t is:						
	Not ov	ver \$500,000	20% of the an	nount on line 1e.							
	Over \$	5500,000 but not over \$1,000,000	\$100,000 plus	15% of the excess	over \$500,000.						
	Over \$	\$1,000,000 but not over \$1,500,000	\$175,000 plus	10% of the excess	over \$1,000,000.						
	Over \$	61,500,000 but not over \$17,000,000	\$225,000 plus	5% of the excess o							
	Over \$17,000,000 \$1,000,000.										
	<b>g</b> Grass	sroots nontaxable amount (enter 25	5% of line 1f)								
	<b>h</b> Subti	act line 1g from line 1a. If zero or le	ess, enter -0-	s, enter -0							
	i Subti	act line 1f from line 1c. If zero or le	ss, enter -0-								
	-	ere is an amount other than zero ting section 4911 tax for this year		1h or line 1i, dic	_	i i	Yes No				
	(So	me organizations that made a se	ction 501(h) ele	Period Under sec ection do not hav ructions for lines	e to complete all	of the five colum	ns below.				
		Lobbying	Expenditures	During 4-Year Av	veraging Period						
	Ca	llendar year (or fiscal year beginning in)	<b>(a)</b> 2014	<b>(b)</b> 2015	<b>(c)</b> 2016	(d) 2017	(e) Total				
:	<b>2a</b> Lobb	ying nontaxable amount									
		ying ceiling amount % of line 2a, column (e))									
	<b>c</b> Total	lobbying expenditures									
	<b>d</b> Grass	sroots nontaxable amount									
		sroots ceiling amount % of line 2d, column (e))									
	f Grass	sroots lobbying expenditures									

Schedule C (Form 990 or 990-EZ) 2017

Schedule C (Form 990 or 990-EZ) 2017

Part	Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).	filed	Form	5768		
For (	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed	(á	a)		(b)	
	ription of the lobbying activity.	Yes	No	A	moun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		~			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	<b>'</b>				
С	Media advertisements?		~			
d	Mailings to members, legislators, or the public?		~			
е	Publications, or published or broadcast statements?		~			
f	Grants to other organizations for lobbying purposes?	<i>'</i>				21,194
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				1	2,527
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		~			
į.	Other activities?		~			20.704
j	Total. Add lines 1c through 1i					33,721
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912		~			
b	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
c d						
	III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	1/5)	or sa	ction		
. are	501(c)(6).	,,,,,,	JI 3C	Cuon		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the	prior	year?	3		
Part	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," Canswered "Yes."				line	3, is
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid).	of				
а	Current year		2a			
b	Carryover from last year		2b			
С	Total		2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobb	ying				
_	and political expenditure next year?		4			
5	Taxable amount of lobbying and political expenditures (see instructions)	•	5			
	t IV Supplemental Information	!!	ψ. D	4 II A I		1
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated gro s instructions); and Part II-B, line 1. Also, complete this part for any additional information.	up iis	t); Par	t II-A, I	ines	i and
SEE	NEXT PAGE					

# Part IV

**Supplemental Information.** Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference - Identifier	Explanation
LINE 1 - DETAILED DESCRIPTION OF THE	WRITTEN PUBLIC COMMENTS WERE PREPARED AND SUBMITTED IN RESPONSE TO FEDERAL PROPOSED RULEMAKING AFFECTING US IMMIGRATION POLICY. MEETINGS WERE HELD WITH NH LEGISLATIVE STAFF TO ADVOCATE REGARDING CERTAIN IMMIGRATION POLICY MEASURES IMPACTING INTERNATIONAL EDUCATION.
	MEETINGS WERE HELD WITH US SENATORS AND CONGRESSIONAL REPRESENTATIVES AS WELL AS NH LEGISLATORS TO DISCUSS MATTERS AFFECTING DARTMOUTH.

# SCHEDULE D (Form 990)

**Supplemental Financial Statements** 

20

2017

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization

TRUSTEES OF DARTMOUTH COLLEGE

02-0222111

TRUS	TEES OF DARTMOUTH COLLEGE			02-0222111
Par	t I Organizations Maintaining Donor Adv	rised Funds or Other Similar Fun	ds or Acc	ounts.
	Complete if the organization answered '			
		(a) Donor advised funds	(b) F	unds and other accounts
1	Total number at end of year	44		0
2	Aggregate value of contributions to (during year)	23,833,718		0
3	Aggregate value of grants from (during year) .	21,548,902		0
4	Aggregate value at end of year	46,919,440		0
5	Did the organization inform all donors and donor	advisors in writing that the assets he	eld in dono	r advised
	funds are the organization's property, subject to the	e organization's exclusive legal contro	ı?	· · · 🗹 Yes 🗌 No
6	Did the organization inform all grantees, donors, a	and donor advisors in writing that grar	nt funds car	ı be used
	only for charitable purposes and not for the benef			
	conferring impermissible private benefit?			· · · 🗹 Yes 🗌 No
Par	t II Conservation Easements.			
	Complete if the organization answered '	"Yes" on Form 990, Part IV, line 7.		
1	Purpose(s) of conservation easements held by the	organization (check all that apply).		
	☐ Preservation of land for public use (e.g., recreation	tion or education) $\ \square$ Preservation of	a historical	ly important land area
	☐ Protection of natural habitat	☐ Preservation of	a certified l	nistoric structure
	☐ Preservation of open space			
2	Complete lines 2a through 2d if the organization he	eld a qualified conservation contribution	n in the forr	n of a conservation
	easement on the last day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easement	ts	<b>2</b> b	
С	Number of conservation easements on a certified h	nistoric structure included in (a)	2c	
d	Number of conservation easements included in	(c) acquired after 7/25/06, and not	on a	
	historic structure listed in the National Register .		· · 2d	
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization durir tax year ►			
4	Number of states where property subject to conse	rvation easement is located ▶		
5	Does the organization have a written policy reg		pection, ha	ndling of
	violations, and enforcement of the conservation ea			
6	Staff and volunteer hours devoted to monitoring, inspect	ting, handling of violations, and enforcing o	conservation	easements during the year
	<b>•</b>			
7	Amount of expenses incurred in monitoring, inspectin ▶\$	ng, handling of violations, and enforcing	conservatior	easements during the year
8	Does each conservation easement reported on line	2(d) above satisfy the requirements of	section 170	)(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?			· · · 🗌 Yes 🗌 No
9	In Part XIII, describe how the organization reports of	conservation easements in its revenue	and expens	se statement, and
	balance sheet, and include, if applicable, the text of	of the footnote to the organization's fin	ancial state	ments that describes the
	organization's accounting for conservation easeme	ents.		
Part			Other Sin	nilar Assets.
	Complete if the organization answered '	"Yes" on Form 990, Part IV, line 8.		
1a	If the organization elected, as permitted under SF	•		
	works of art, historical treasures, or other similar			
	public service, provide, in Part XIII, the text of the f	ootnote to its financial statements that	t describes	these items.
b	If the organization elected, as permitted under S			
	works of art, historical treasures, or other similar public service, provide the following amounts relati	ing to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1			<b>\$</b>
	(ii) Assets included in Form 990, Part X			▶ \$
2	If the organization received or held works of art,			financial gain, provide the
	following amounts required to be reported under S			
а	Revenue included on Form 990, Part VIII, line 1 .		!	<b>\$</b>
b	Assets included in Form 990, Part X			

2017 Return Trustees of Dartmouth College 02-0222111

Schedule D (Form 990) 2017

Ochicaa	le D (1 01111 930) 2017						rage <b>Z</b>
Par							
3	Using the organization's acquisition, collection items (check all that apply):		ner records, chec	k any of the follo	wing that are a sig	gnificant use	e of its
а	Public exhibition		d 🗹 Loan	or exchange prog	grams		
b	Scholarly research		e 🗌 Other				
С	Preservation for future generations	3					
4	Provide a description of the organizat XIII.	tion's collections a	nd explain how t	hey further the or	ganization's exem	pt purpose	in Part
5	During the year, did the organization assets to be sold to raise funds rather						☑ No
Part			noa do part or tric	o organization o o	Oncohorr	res	<u> NO</u>
r ai	Complete if the organization 990, Part X, line 21.		on Form 990, F	Part IV, line 9, or	reported an am	ount on Fo	rm
1a	Is the organization an agent, trustee, included on Form 990, Part X?						
<b>L</b>						☐ Yes	<u>∨</u> No
b	If "Yes," explain the arrangement in Pa	art XIII and comple	te the following ta	able:	Δη	nount	
_	Deginning belongs			10		Iount	
۲ C	Beginning balance						
d	Additions during the year						
e	Distributions during the year						
f On	Ending balance					Vaa	No
2a	Did the organization include an amount if "Yes," available to a green generation D				-		□ NO ☑
b Par	If "Yes," explain the arrangement in Part Endowment Funds.	art Alli. Check here	il the explanation	nas been provid	ied on Part Aili .		
rai	Complete if the organization	answered "Ves"	on Form 900 E	Part IV line 10			
	Complete if the organization	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four year	s hack
4.	Designing of year belongs	4,956,494,167	4,474,403,649	4,663,491,080		3,733,5	
1a	Beginning of year balance Contributions	183,367,884	77,116,273	119,094,796	+ · · · · · · · · · · · · · · · · · · ·		89,900
b c	Contributions	103,307,004	77,110,273	119,094,790	39,379,614	147,9	09,900
C	losses	590,875,248	630,383,527	(99,549,524)	349,916,940	777 /	53,327
٦		51,914,253	49,921,282	46,798,620	+		60,486
d	Grants or scholarships Other expenditures for facilities and	31,914,233	49,921,202	40,790,020	47,074,133	42,0	00,400
е	programs	184,619,994	175 499 000	161 024 002	166,551,228	140 1	E0 464
	, •	104,019,994	175,488,000	161,834,083	100,551,220	140,1	59,464
f	Administrative expenses	5,494,203,052	4,956,494,167	4 474 402 640	4 662 404 000	4 400 0	10.600
g	End of year balance			4,474,403,649		4,468,2	19,009
2	Provide the estimated percentage of t	-		, column (a)) neid	as:		
a	Board designated or quasi-endowmer		_%				
b		.20 %					
С	Temporarily restricted endowment ▶	51.06 %	201				
0-	The percentages on lines 2a, 2b, and						
За	Are there endowment funds not in the organization by:	e possession of the	e organization the	at are nelo ano ao	aministered for the		
	-					Yes	+
	(i) unrelated organizations					3a(i)	<u> </u>
	`,					3a(ii)	<b>-</b>
b	If "Yes" on line 3a(ii), are the related of	•				3b	
4	Describe in Part XIII the intended uses		n s endowment it	inas.			
Part	, , ,		F 000 F	Dank IV/ 15 4-4-	0 5 000 1	7 4 V - 13	10
	Complete if the organization						
	Description of property	(a) Cost or oth (investme	1 ' '		Accumulated depreciation	(d) Book val	ue
1a	Land			20,481,213		20,4	81,213
b	Buildings		1,3	50,716,443	590,244,718	760,4	71,725
С	Leasehold improvements			0	0		0
d	Equipment		3	66,165,917	281,101,643	85,0	64,274
е	Other		1	93,214,198	91,544,872		69,326
Total	Add lines 1a through 1e (Column (d) n	nust equal Form 99	0 Part X column	(R) line 10c )	<b>•</b>	967.6	86 538

Schedule D (Form 990) 2017

Schedule D (Form 990) 2017  Part VII Investments — Other Securities.				Page
Complete if the organization answer	ered "Yes" on Form	990, Part IV. lin	e 11b. See Form	n 990, Part X, line 12.
(a) Description of security or category (including name of security)		(b) Book value	(c) Me	thod of valuation:
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) PRIVATE EQUITY/VENTURE CAPITAL LIMITED P		1,144,365,798	END OF YEAR MA	ARKET VALUE
(B) REAL ESTATE & REAL ASSET LIMITED PARTNER	RSHIP	733,201,778	END OF YEAR MA	ARKET VALUE
(C) OTHER INVESTMENTS		1,225,465	END OF YEAR MA	ARKET VALUE
(D) FIXED INCOME SECURITIES AND COMMINGLED	FUNDS	59,710,304	END OF YEAR MA	ARKET VALUE
(E) GLOBAL EQUITY COMMINGLED FUNDS		2,091,782,468	END OF YEAR MA	ARKET VALUE
(F) MARKETABLE ALTERNATIVE STRATEGIES COM	MINGLED FUNDS	1,295,279,728	END OF YEAR MA	ARKET VALUE
(G) INVESTMENT CONTRIBUTIONS IN ADVANCE		78,892,785	END OF YEAR MA	ARKET VALUE
(H)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		5,404,458,326		
Part VIII Investments – Program Related.  Complete if the organization answer	orod "Vos" on Form	000 Part IV lin	o 11c. See Form	000 Part V line 13
(a) Description of investment	ered res on Forn	(b) Book value		thod of valuation:
(a) December of miscalling		(a) Book value	, ,	l-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶				
Part IX Other Assets.	107 " =	000 D . IV.	44.1.0	000 5 17/11 45
Complete if the organization answer		1 990, Part IV, lin	e 11d. See Form	(b) Book value
<del></del>	Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5) (6)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col.	. (B) line 15.)			
Part X Other Liabilities.	, , , ,			l
Complete if the organization answer	ered "Yes" on Form	990, Part IV, lin	e 11e or 11f. Se	e Form 990, Part X,
line 25.		•		,
1. (a) Description of liability	(b) Book value			
(1) Federal income taxes				
(2) MARK TO MARKET LIABILITY ON INTEREST RATE SWAP AGREEMENTS	135,102,	107		
(3) EMPLOYEE BENEFIT LIABILITIES	353,606,0	069		
(4) PENDING TRADES LIABILITY	51,124,	308		
(5) CONDITIONAL ASSET RETIREMENT OBLIGATION	24,062,	553		
(6) GOVERNMENT ADVANCE, STUDENT LOANS	17,796,	310		
(7) OTHER	19,887,	272		

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 601,579,119 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

(8)

Schedule D (Form 990) 2017 Page **4** 

	M		Maria B		
Part	-			Retu	rn.
	Complete if the organization answered "Yes" on Form 990, F				
1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		I		
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line <b>2e</b> from line <b>1</b>			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines <b>4a</b> and <b>4b</b>			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part				er Re	turn.
	Complete if the organization answered "Yes" on Form 990, F	art I	V, line 12a.		
1				1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		1		
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line <b>2e</b> from line <b>1</b>			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
	,				
С	Add lines <b>4a</b> and <b>4b</b>			4c	
с 5	Add lines <b>4a</b> and <b>4b</b>			4c 5	
c 5 Part	Add lines <b>4a</b> and <b>4b</b>	e 18.)	<u> </u>	5	W. Branda David V. Brand
c 5 <b>Part</b> Provid	Add lines <b>4a</b> and <b>4b</b>	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines <b>4a</b> and <b>4b</b>	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	
<b>c</b> 5 <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and tXI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) d 4; P	art IV, lines 1b and 2b	<b>5</b> o; Part	

**Supplemental Information.** Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART III, LINE 1A - COLLECTIONS OF ART - FINANCIAL STATEMENT FOOTNOTE	DARTMOUTH'S COLLECTIONS INCLUDE WORKS OF ART, LITERARY WORKS, HISTORICAL TREASURES, AND ARTIFACTS THAT ARE MAINTAINED IN ITS MUSEUM AND LIBRARIES. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. EACH OF THE ITEMS IS CATALOGED, PRESERVED, AND CARED FOR, AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED CONTINUOUSLY. THE COLLECTIONS ARE SUBJECT TO A POLICY THAT REQUIRES PROCEEDS FROM THEIR SALE TO BE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS.
	THE COLLECTIONS, WHICH WERE ACQUIRED THROUGH PURCHASES AND CONTRIBUTIONS SINCE DARTMOUTH'S INCEPTION, ARE NOT RECOGNIZED AS ASSETS IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION. PURCHASES OF COLLECTION ITEMS ARE RECORDED IN THE CONSOLIDATED STATEMENT OF ACTIVITIES AS NON-OPERATING DECREASES IN UNRESTRICTED NET ASSETS IN THE YEAR IN WHICH THE ITEMS ARE ACQUIRED OR IN TEMPORARILY RESTRICTED NET ASSETS IF THE ASSETS USED TO PURCHASE THE ITEMS ARE RESTRICTED BY DONORS. CONTRIBUTED COLLECTION ITEMS ARE NOT RECORDED IN THE CONSOLIDATED FINANCIAL STATEMENTS.
SCHEDULE D, PART III, LINE 4 - COLLECTIONS OF ART - DESCRIPTION OF	COLLECTIONS AT DARTMOUTH COLLEGE EXIST IN TWO PRIMARY AREAS: THE HOOD MUSEUM OF ART (THE HOOD) AND THE DARTMOUTH COLLEGE LIBRARY SYSTEM.
COLLECTIONS	THE HOOD MUSEUM OF ART AT DARTMOUTH COLLEGE IS ONE OF THE OLDEST AND LARGEST COLLEGE MUSEUMS IN THE COUNTRY. THE COLLECTIONS OF THE HOOD, WHICH NUMBER SOME 65,000 OBJECTS, ARE RICH, DIVERSE, AND AVAILABLE FOR THE USE BY BOTH DARTMOUTH AND THE BROADER COMMUNITY. ACCESS TO WORKS OF ART IS PROVIDED THROUGH PERMANENT COLLECTION DISPLAYS, THE ONLINE COLLECTIONS DATABASE, SPECIAL EXHIBITIONS, THE WEBSITE, SCHOLARLY PUBLICATIONS, AND PROGRAMS AND EVENTS. THESE EXHIBITS AND PROGRAMS ARE AN EXCITING LEARNING RESOURCE FOR STUDENTS AND THE ACADEMIC COMMUNITY. THE HOOD OFFERS A VITAL CURRICULAR RESOURCE, A SOURCE FOR LECTURES, GALLERY TALKS, SYMPOSIA, AND RECEPTIONS FOR THE PUBLIC, AND AN ON-LINE DATABASE OF THOUSANDS OF WORKS.
	THE DARTMOUTH COLLEGE LIBRARY IS COMMITTED TO PARTNERING WITH FACULTY AND STUDENTS TO ENHANCE AND SHOWCASE DARTMOUTH SCHOLARLY OUTPUT AND ENTREPRENURIAL ENDEAVORS. THE LIBRARY PROVIDES IMMERSIVE AND TRANSFORMATIVE LEARNING EXPERIENCES, PREPARES STUDENTS FOR A LIFETIME OF LEARNING AND RESPONSIBLE LEADERSHIP, AND PROACTIVELY SUPPORTS UNDERGRADUATE, GRADUATE, AND PROFESSIONAL STUDENT ACADEMIC SUCCESS THROUGH INNOVATIVE EDUCATIONAL PROGRAMS. THE LIBRARY OFFERS CREATIVE WORKSPACES FOR INDIVIDUAL AND COLLABORATIVE SCHOLARLY ENQUIRY AND AIMS TO PROMOTE WELL-BEING AS WELL AS STIMULATE INNOVATIVE THINKING. THE RAUNER SPECIAL COLLECTIONS LIBRARY HOUSES DARTMOUTH'S ARCHIVES, THE RARE BOOKS COLLECTIONS, AND THE MANUSCRIPTS COLLECTION. DARTMOUTH'S ARCHIVES DOCUMENTS THE HISTORY OF THE COLLEGE THROUGH THE HISTORICAL RECORDS OF THE INSTITUTION AND THE THREE PROFESSIONAL SCHOOLS, AS WELL AS THE HISTORY OF THE SURROUNDING AREA THROUGH SELECTED COLLECTIONS RELATED TO LOCAL BUSINESSES AND ORGANIZATIONS. TOTALING MORE THAN 100,000 VOLUMES, DARTMOUTH'S RARE BOOK COLLECTIONS CONSTITUTE A RESOURCE OF MAJOR IMPORTANCE TO THE INSTITUTION AND THE SCHOLARLY WORLD AT LARGE. THE MANUSCRIPT COLLECTIONS CONTAIN OVER SIX AND A HALF MILLION UNIQUE AND ORIGINAL ITEMS. DARTMOUTH STUDENTS, FACULTY, STAFF AND OUTSIDE RESEARCHERS ARE ALL WELCOME TO MAKE USE OF RAUNER LIBRARY'S EXTENSIVE HOLDINGS OF RARE BOOKS, MANUSCRIPTS, AND ARCHIVAL DOCUMENTS FOR THEIR RESEARCH.
SCHEDULE D, PART IV, LINE 2B - EXPLANATION OF ESCROW AGREEMENT	CERTAIN DONORS HAVE ESTABLISHED IRREVOCABLE SPLIT-INTEREST AGREEMENTS WITH DARTMOUTH, PRIMARILY CHARITABLE GIFT ANNUITIES, POOLED LIFE INCOME FUNDS, AND IRREVOCABLE CHARITABLE REMAINDER TRUSTS, WHEREBY THE DONATED ASSETS ARE INVESTED AND A LIABILITY IS RECOGNIZED FOR DISTRIBUTIONS TO BE MADE IN ACCORDANCE WITH THE AGREEMENTS.
	FOR ALL RESIDENTIAL RENTAL PROPERTIES AND SOME COMMERCIAL RENTAL PROPERTIES, DARTMOUTH COLLECTS A SECURITY DEPOSIT WHICH IT HOLDS IN ESCROW TO BE USED, IF NECESSARY, TO PAY FOR DAMAGES IDENTIFIED WHEN THE PROPERTY IS VACATED.
SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS	DARTMOUTH'S ENDOWMENT PLAYS A CRITICAL ROLE IN SUPPORTING THE CURRENT AND FUTURE WORK OF DARTMOUTH. ITS INVESTMENT AND SPENDING POLICIES ARE DESIGNED TO BALANCE THE NEEDS OF CURRENT DARTMOUTH STUDENTS WITH THE NEEDS OF FUTURE GENERATIONS OF DARTMOUTH STUDENTS. EARNING LONG-TERM RETURNS THAT MAINTAIN THE INFLATION-ADJUSTED PURCHASING POWER OF THE ENDOWMENT UNDERPINS THIS CONCEPT OF INTERGENERATIONAL EQUITY. THE ENDOWMENT IS COMPOSED OF BOTH RESTRICTED FUNDS, FOR WHICH DONORS DESIGNATE A SPECIFIC PURPOSE FOR THEIR GIFTS, AND UNRESTRICTED FUNDS. THERE ARE OVER 6,000 SEPARATE FUNDS THAT MAKE UP DARTMOUTH'S ENDOWMENT. DARTMOUTH'S ENDOWMENT SPENDING POLICY SEEKS TO BALANCE THE COMPETING OBJECTIVES OF SUPPORTING THE CURRENT GENERATION OF STUDENTS AND FACULTY WITH THE NEED TO PRESERVE THE ENDOWMENT'S PURCHASING POWER FOR FUTURE GENERATIONS. DISTRIBUTIONS FROM THE ENDOWMENT, WHICH ARE APPROVED ANNUALLY BY THE BOARD OF TRUSTEES, ARE INTENDED TO SUPPORT DARTMOUTH'S MISSION BY CONTRIBUTING FUNDING TO SUPPORT FINANCIAL AID AND A VARIETY OF NEEDS IN ACADEMIC, RESEARCH AND STUDENT LIFE ACTIVITIES.
SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE	DARTMOUTH BELIEVES IT HAS TAKEN NO SIGNIFICANT UNCERTAIN TAX POSITIONS.

### SCHEDULE E (Form 990 or 990-EZ)

**Schools** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for the latest information.

Name of the organization TRUSTEES OF DARTMOUTH COLLEGE 02-0222111

Part I

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	~	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	V	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3	V	
	PROC. 75-50 IS INCLUDED IN DARTMOUTH'S BROCHURES AND OTHER PUBLICATIONS WHICH ARE AVAILABLE TO THE GENERAL PUBLIC.			
4	Does the organization maintain the following?			
a b	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a 4b	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	~	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	~	
5	If you answered "No" to any of the above, please explain. If you need more space, use Part II.  Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	5a		~
a	otudents lights of privileges:	Ja		
b	Admissions policies?	5b		~
С	Employment of faculty or administrative staff?	5с		•
d	Scholarships or other financial assistance?	5d		•
е	Educational policies?	5e		•
f	Use of facilities?	5f		·
g	Athletic programs?	5g		<i>'</i>
h	Other extracurricular activities?	5h		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	~	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		~
_	If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial pondiscrimination? If "No." explain on Part II	7		

Part II	<b>Supplemental Information.</b> Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.
(SEE STAT	EMENT)

**Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6a, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

Return Reference - Identifier	Explanation	]
	DARTMOUTH COLLEGE RECEIVED FEDERAL AND STATE FUNDING IN SUPPORT OF ITS INSTRUCTIONAL AND RESEARCH PROGRAMS.	

## **SCHEDULE F** (Form 990)

# **Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

OMB No. 1545-0047

2017

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number Name of the organization

TRU:	STEES OF DARTMOUTH COLLEC	SE				02-0222111
Par	<b>General Information</b> Form 990, Part IV, line		es Outside	the United States. Comp	olete if the organization	answered "Yes" on
1	For grantmakers. Does the assistance, the grantees' eli grants or assistance?	gibility for the	e grants or as	sistance, and the selection		
_						
2	For grantmakers. Describe assistance outside the United		the organizati	on's procedures for monit	oring the use of its g	rants and other
3	Activities per Region. (The fo	llowing Part	l, line 3 table o	can be duplicated if addition	nal space is needed.)	
	(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	expenditures for
	ANTARCTICA			PROGRAM SERVICES	RESEARCH	
(1)		0	0			3,642
(2)	CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		1,500,480,480
(3)	CENTRAL AMERICA AND THE CARIBBEAN	0	0	PROGRAM SERVICES	RESEARCH	268,813
	CENTRAL AMERICA AND THE		<u> </u>	PROGRAM SERVICES	EDUCATION AND	200,010
(4)	CARIBBEAN	0	0		EDUCATIONAL CONSULTIN	76,384
	CENTRAL AMERICA AND THE CARIBBEAN			PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	
(5)		0	0			278,686
(6)	EAST ASIA AND THE PACIFIC	0	0	PROGRAM SERVICES	RESEARCH	663,707
(7)	EAST ASIA AND THE PACIFIC	0	0	PROGRAM SERVICES	EDUCATION AND EDUCATIONAL CONSULTIN	IG 1,102,373
(8)	EAST ASIA AND THE PACIFIC	0	2	PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	467,444
	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	VOLUNTEER SERVICES	
(9)	EAST ASIA AND THE PACIFIC	0	0	INVESTMENTS		410
(10)		0	0			84,253
	EAST ASIA AND THE PACIFIC			FUNDRAISING		
(11)		0	0			40,916
(12)	EUROPE (INCLUDING ICELAND AND GREENLAND)	0	0	PROGRAM SERVICES	RESEARCH	1,253,990
(13)	EUROPE (INCLUDING ICELAND AND GREENLAND)	0	0	PROGRAM SERVICES	EDUCATION AND EDUCATIONAL CONSULTIN	IG 1,814,450
(14)	EUROPE (INCLUDING ICELAND AND GREENLAND)	0	13	PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	2,909,577
(15)	EUROPE (INCLUDING ICELAND AND GREENLAND)	0	0	PROGRAM SERVICES	VOLUNTEER SERVICES	1,917
(16)	EUROPE (INCLUDING ICELAND AND GREENLAND)	0	0	INVESTMENTS		30,639,376
,	(SEE STATEMENT)		<u> </u>			30,000,010
(17)	Sub total	0	15			1 540 006 440
3a b		0	15 2			1,540,086,418 27,129,922
	SINCELS IU FAILI					

1,567,216,340

c Totals (add lines 3a and 3b)

Schedule F (Form 990) 2017

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EAST ASIA AND	EDUCATION		WIRE			
)			THE PACIFIC		7,432				
)									
)									
.)									
5)									
5)									
')									
<u>)</u>									
))									
0)									
1)									
2)									
3)									
4)									
5)									
16)									
2	Enter total nu	mber of recipie	nt organizations lis	sted above that are red	cognized as chariti	es by the foreign cou	ntry, recognized as	tax-exempt	

Schedule F (Form 990) 2017

Schedule F (Form 990) 2017

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
SCHOLARSHIPS/TUITION (1) REMISSION	CENTRAL AMERICA AND THE CARIBBEAN	6			104,319	STUDENT SCHOLARSHIPS	FMV
SCHOLARSHIPS/TUITION (2) REMISSION	EAST ASIA AND THE PACIFIC	30			506,691	STUDENT SCHOLARSHIPS	FMV
SCHOLARSHIPS/TUITION (3) REMISSION	EUROPE (INCLUDING ICELAND AND GREENLAND)	167			2,824,433	STUDENT SCHOLARSHIPS	FMV
SCHOLARSHIPS/TUITION (4) REMISSION	MIDDLE EAST AND NORTH AFRICA	11			193,735	STUDENT SCHOLARSHIPS	FMV
SCHOLARSHIPS/TUITION (5) REMISSION	SOUTH AMERICA	24			409,824	STUDENT SCHOLARSHIPS	FMV
SCHOLARSHIPS/TUITION (6) REMISSION	SOUTH ASIA	3			52,159		FMV
SCHOLARSHIPS/TUITION (7) REMISSION	SUB-SAHARAN AFRICA	9			149,027	STUDENT SCHOLARSHIPS	FMV
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
_(17)							
(18)							

Schedule F (Form 990) 2017

Schedule F (Form 990) 2017 Page **4** 

Part	IV Foreign Forms		•
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	✓ Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	✓ Yes	☐ No

Schedule F (Form 990) 2017

# Part I

# Activities per Region (continued)

(a)	(b)	(c)	(d)	(e)	(f)
Region	Number of offices in the region	Number of employees, agents, and independent contractors in region	Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	If activity listed in (d) is a program service, describe specific type of service(s) in region	Total expenditures for and investments in region
(17) EUROPE (INCLUDING ICELAND AND GREENLAND)	0	0	FUNDRAISING		24,588
(18) MIDDLE EAST AND NORTH AFRICA	0	1	PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	144,719
(19) MIDDLE EAST AND NORTH AFRICA	0	0	PROGRAM SERVICES	RESEARCH	111,514
(20) MIDDLE EAST AND NORTH AFRICA	0	0	PROGRAM SERVICES	EDUCATION AND EDUCATIONAL CONSULTING	283,185
(21) NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	4,257
(22) NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	FUNDRAISING		2,901
(23) NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	PROGRAM SERVICES	RESEARCH	187,414
(24) NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	PROGRAM SERVICES	EDUCATION AND EDUCATIONAL CONSULTING	327,032
(25) RUSSIA AND NEIGHBORING STATES	0	0	PROGRAM SERVICES	RESEARCH	18,436
(26) RUSSIA AND NEIGHBORING STATES	0	0	PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	27,716
(27) RUSSIA AND NEIGHBORING STATES	0	0	PROGRAM SERVICES	EDUCATION AND EDUCATIONAL CONSULTING	71,681
(28) SOUTH AMERICA	0	0	PROGRAM SERVICES	RESEARCH	146,130
(29) SOUTH AMERICA	0	0	PROGRAM SERVICES	EDUCATION AND EDUCATIONAL CONSULTING	466,886
(30) SOUTH AMERICA	0	1	PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	263,076
(31) SOUTH ASIA	0	0	PROGRAM SERVICES	RESEARCH	61,957
(32) SOUTH ASIA	0	0	PROGRAM SERVICES	EDUCATION AND EDUCATIONAL CONSULTING	378,939
(33) SOUTH ASIA	0	0	PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	53,587
(34) SUB-SAHARAN AFRICA	0	0	INVESTMENTS		23,411,192
(35) SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	RESEARCH	581,929
(36) SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	EDUCATION AND EDUCATIONAL CONSULTING	264,462
(37) SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	STUDY-ABROAD PROGRAMS	298,321

# Part V

Supplemental Information. Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); andPart III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE F, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS	GRANTS DISTRIBUTED BY DARTMOUTH CONSIST PRIMARILY OF SCHOLARSHIPS, FELLOWSHIPS AND RELATED SUPPORT GIVEN TO DARTMOUTH STUDENTS. SCHOLARSHIPS ARE AWARDED BASED ON THE FINANCIAL NEED OF THE STUDENT. SCHOLARSHIP APPLICATIONS ARE REVIEWED BY A FINANCIAL AID OFFICER. FINANCIAL AID OFFICERS ARE EXPECTED TO RECUSE THEMSELVES FROM ANY CASE IN WHICH THEY EITHER HAVE A PERSONAL INTEREST OR FEEL THEY CANNOT BE IMPARTIAL. A RANDOM SAMPLING OF CASES READ BY EACH UNDERGRADUATE FINANCIAL AID OFFICER IS REVIEWED BY THE ASSOCIATE AND SENIOR ASSOCIATE DIRECTORS TO ENSURE COMPLIANCE WITH FEDERAL REGULATIONS, ADHERENCE TO DARTMOUTH POLICIES, CONSISTENCY IN RESULTS AND ACCURACY. SCHOLARSHIPS ARE CREDITED TO AN INDIVIDUAL STUDENT'S ACCOUNT THROUGH THE BANNER STUDENT INFORMATION SYSTEM AFTER THE STUDENT IS ENROLLED FOR THE TERM (THESE CREDITS ARE INCLUDED IN "NON-CASH ASSISTANCE" IN PART III ABOVE). SCHOLARSHIP FUNDS ARE WITHDRAWN IF THE STUDENT CEASES TO BE ENROLLED. FELLOWSHIPS ARE GRANTED IN SUPPORT OF A STUDENT'S EDUCATIONAL OR RESEARCH ENDEAVORS. ALL EDUCATIONAL AND RESEARCH WORK IS MONITORED BY DARTMOUTH FACULTY.
SCHEDULE F, PART I, LINE 3 - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	
SCHEDULE F, PART II, LINE 1 - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	EAST ASIA AND THE PACIFIC: ACCRUAL
SCHEDULE F, PART III - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	CENTRAL AMERICA AND THE CARIBBEAN: ACCRUAL EAST ASIA AND THE PACIFIC: ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND): ACCRUAL MIDDLE EAST AND NORTH AFRICA: ACCRUAL SOUTH AMERICA: ACCRUAL SOUTH ASIA: ACCRUAL SUB-SAHARAN AFRICA: ACCRUAL

### **SCHEDULE G** (Form 990 or 990-EZ)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047 **2004 7** 

► Attach to Form 990 Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990

Name of the organization

Part I

1

а

b

d

TRUSTEES OF DARTMOUTH COLLEGE

,	organization entered inc	, e i	uia	iii \$15,000 oii Foilii 990-EZ, iiile oa.		$\angle (0)$
of the freasury				990 or Form 990-EZ.		Open to Public Inspection
evenue Service	► Go to www.irs.gov	1990 for the latest instructions.		Inspection		
the organization	•				Employer identi	fication number
EES OF DARTM	MOUTH COLLEGE				02	2-0222111
Fundrai	sing Activities. Complete if the org	jan	niza	ation answered "Yes" on Forn	n 990, Part IV	, line 17.
Form 99	0-EZ filers are not required to comp	ole	ete	this part.		
Indicate wheth	ner the organization raised funds throug	h a	any	of the following activities. Check	all that apply	•
Mail solicit	ations	е	v	Solicitation of non-governmen	t grants	
✓ Internet an	d email solicitations	f	v	Solicitation of government grad	nts	
✓ Phone soli	citations	g	v	Special fundraising events		
✓ In-person s	solicitations					

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ✓ Yes □ No If "Yes." list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual or entity (fundraiser) (iv) Gross receipts from activity (or retained by) fundraiser listed in (ii) Activity custody or control of (or retained by) contributions? organization col. (i)

		Yes	No			
1 GRENZEBACH GLIER AND ASSOCIATES INC, 401 N. MICHIGAN , SUITE 2800, CHICAGO, IL 60611	(SEE STATEMENT)		~	0	357,774	(357,774)
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total			▶	0		(357,774)
3 List all states in which the orga registration or licensing.	nization is regis	tered or lic	ensed to s	olicit contributio	ns or has been notifie	d it is exempt from
MA, NH						

**Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

				(a) Event #1  ATHLETICS FOOTBALL	(b) Event #2  DEVELOPMENT RAFFLE	(c) Other events	(d) Total events (add col. (a) through col. (c))
<u>o</u>				(event type)	(event type)	(total number)	
Revenue	1	1	Gross receipts	109,530	70,929	68,864	249,323
ш	3	2	Less: Contributions Gross income (line 1 minus	38,850	0	22,550	61,400
			line 2)	70,680	70,929	46,314	187,923
	4	4	Cash prizes	0	0	0	0
	5	5	Noncash prizes	18,692	0	2,009	20,701
nses	6	6	Rent/facility costs	8,563	0	4,904	13,467
Direct Expenses	7	7	Food and beverages	24,865	0	4,576	29,441
Direct	8	3	Entertainment	0	0	1,315	1,315
	g	9	Other direct expenses .	6,405	7,214	5,782	19,401
	10 11	1	Direct expense summary. Ad Net income summary. Subtra	act line 10 from line 3, c	olumn (d)		84,325 103,598
Pa	rt .	Ш	Gaming. Complete if the than \$15,000 on Form 9		red "Yes" on Form 99	0, Part IV, line 19, or	reported more
Revenue				(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Rev	1	1	Gross revenue				
ses	2	2	Cash prizes				
Direct Expenses	3	3	Noncash prizes				
<b>Direct</b>	4	4	Rent/facility costs				
_	5	5	Other direct expenses .				
	6	3	Volunteer labor	☐ Yes% ☐ No	☐ Yes% ☐ No	☐ Yes % ☐ No	
	7	7	Direct expense summary. Ad	ld lines 2 through 5 in c	olumn (d)		
	8	3	Net gaming income summary	y. Subtract line 7 from li	ne 1, column (d)		
	а	ls t	ter the state(s) in which the or the organization licensed to co No," explain:	-	s in each of these states		
10			ere any of the organization's g Yes," explain:	jaming licenses revoked	•		

Scheau	ile G (Form 990 or 990-EZ) 2017	Page 3
11 12	Does the organization conduct gaming activities with nonmembers?	
40	formed to administer charitable gaming?	☐ Yes ☐ No
13	Indicate the percentage of gaming activity conducted in:	%
a b	The organization's facility	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and	
	records:	
	Name ►	
	Address►	
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	
h	If "Yes," enter the amount of gaming revenue received by the organization ► \$ and the	☐ Yes ☐ No
b	amount of gaming revenue retained by the third party  \$ and the	
С	If "Yes," enter name and address of the third party:	
	Name ►	
	Address►	
16	Gaming manager information:	
	Name ►	
	Gaming manager compensation ► \$	
	Description of services provided ▶	
	□ Director/officer □ Employee □ Independent contractor	
17	Mandatory distributions:	
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	☐ Yes ☐ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$	
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) a Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional infor See instructions.	

Schedule G (Form 990 or 990-EZ) 2017

Part IV

**Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE G, PART I, LINE 2B(II) - LINE 2B COLUMN (II) ACTIVITY 1	PROVIDE STRATEGIC COUNSEL TO THE ADVANCEMENT PROGRAM

# SCHEDULE I (Form 990)

# **Grants and Other Assistance to Organizations. Governments. and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

**Employer identification number** 

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF DARTMOUTH COLLEGE 02-0222111 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ✓ Yes □ No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form Part II 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (f) Method of valuation (c) IRC section (d) Amount of cash (e) Amount of non-(b) EIN (g) Description of (h) Purpose of grant 1 (a) Name and address of organization Ďook, FMV, appraisal, grant (if applicable) cash assistance noncash assistance or assistance or government other) (SEE STATEMENT) (SEE STATEMENT) 36-2110592 501(C)(3) 30.000 (2) BRIDGES TO COMMUNITY, INC 95 CROTON AVENUE, OSSINING, NY 10562 13-3731405 501(C)(3) 7.343 (SEE STATEMENT) (3) CAMBRIDGE IN AMERICA PO BOX 9123 JAF BLG, NEW YORK, NY 10087-9123 52-6071299 501(C)(3) 55.000 (SEE STATEMENT) (4) (SEE STATEMENT) 27-2518861 501(C)(3) 10.000 (SEE STATEMENT) (SEE STATEMENT) 46-1788767 501(C)(3) 10.000 (SEE STATEMENT) (6) ECAC HOCKEY 51 S PEARL STREET, ALBANY, NY 12207 04-3524094 501(C)(3) 15.000 (SEE STATEMENT) (7) FIRST PRESBYTERIAN CHURCH 45-550 KIONAOLE RD, KANEOHE, HI 96744 99-0108712 501(C)(3) 8.800 (SEE STATEMENT) (8) GREENWICH COUNTRY DAY SCHOOL 401 OLD CHURCH ROAD, GREENWICH, CT 06830 06-0646657 95,000 (SEE STATEMENT) 501(C)(3) (9) HARVARD BUSINESS SCHOOL SOLDIERS FIELD, BOSTON, MA 02163 04-3395140 501(C)(3) 10.000 (SEE STATEMENT) (10) (SEE STATEMENT) 10.000 81-4133542 501(C)(3) (SEE STATEMENT) (11) HSPVA FRIENDS 4119 MONTROSE, STE 210, HOUSTON, TX 77006 501(C)(3) 10,000 (SEE STATEMENT) 74-1997921 (12) (SEE STATEMENT) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . 29 

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50055P

Schedule I (Form 990) (2017)

Schedule I (Form 990) (2017)

(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book,	(f) Description of noncash assistance
(a) Type of grant of assistance	recipients	cash grant	noncash assistance	FMV, appraisal, other)	(i) Description of noncash assistance
SCHOLARSHIPS/TUITION REMISSION	3,710	173,570	157,569,738	FMV	(SEE STATEMENT)
FELLOWSHIPS	1,056	12,248,744	10,404	FMV	(SEE STATEMENT)
INTERNSHIPS	640	1,451,781	1,415	FMV	STUDENT PAID INTERNSHIP
HEALTH INSURANCE SUBSIDY	781	0	2,307,629	FMV	(SEE STATEMENT)
PRIZES AND AWARDS	542	470,910	37,595	FMV	(SEE STATEMENT)
V Supplemental Information. Pro	vide the information re	equired in Part I, lin	e 2; Part III, columr	n (b); and any other addit	ional information.
STATEMENT)					

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(12) JANET BURROS MEMORIAL FOUNDATION 65 EAST 55TH STREET, 25TH FL, NEW YORK, NY 10022	42-1670819	501(C)(3)	18,000				DISTRIBUTION FROM DONOR ADVISED FUND
(13) PRATHAM USA 9703 RICHMOND AVE, STE 102, HOUSTON, TX 77042	76-0620808	501(C)(3)	10,000				DISTRIBUTION FROM DONOR ADVISED FUND
(14) PROCTOR ACADEMY PO BOX 500, ANDOVER, NH 03216	02-0222179	501(C)(3)	25,000				DISTRIBUTION FROM DONOR ADVISED FUND
(15) PUTNAM INDIAN FIELD SCHOOL 101 INDIAN FIELD ROAD, GREENWICH, CT 06830	06-0646680	501(C)(3)	8,000				DISTRIBUTION FROM DONOR ADVISED FUND
(16) THE ECOLINT-AMERICAN FOUNDATION 5824 STEEPLECHASE DRIVE, PLANO, TX 75093	23-7056392	501(C)(3)	10,000				DISTRIBUTION FROM DONOR ADVISED FUND
(17) THE HILDEGARD BEHRENS FOUNDATION 276 RIVERSIDE DRIVE, STE 12-F, NEW YORK, NY 10025	27-3202407	501(C)(3)	10,000				DISTRIBUTION FROM DONOR ADVISED FUND
(18) THE HORACE MANN SCHOOL 231 WEST 246TH STREET, BRONX, NY 10471	13-1740455	501(C)(3)	15,000				DISTRIBUTION FROM DONOR ADVISED FUND
(19) TROUT UNLIMITED, INC. 1777 N. KENT ST, STE 100, ARLINGTON, VA 22209	38-1612715	501(C)(3)	58,654				DISTRIBUTION FROM DONOR ADVISED FUND
(20) TRUSTEES OF AMHERST COLLEGE 22 HITCHCOCK ROAD, AMHERST, MA 01002	04-2103542	501(C)3	52,000				DISTRIBUTION FROM DONOR ADVISED FUND
(21) WALNUT HILL SCHOOL FOR THE ARTS 12 HIGHLAND STREET, NATICK, MA 01760	04-2103636	501(C)(3)	30,000				DISTRIBUTION FROM DONOR ADVISED FUND
(22) WATERSIDE SCHOOL, INC. 770 PACIFIC STREET, STAMFORD, CT 06902	06-1609222	501(C)(3)	30,000				DISTRIBUTION FROM DONOR ADVISED FUND
(23) WORLD VISION, INC. PO BOX 9716, FEDERAL WAY, WA 98063- 9716	95-1922279	501(C)(3)	10,000				DISTRIBUTION FROM DONOR ADVISED FUND
(24) CITY OF LEBANON 51 NORTH PARK STREET, LEBANON, NH 03766	02-6000473	170(C)(1)	20,000				CHARITABLE CONTRIBUTION
(25) FANNIE E RIPPEL FOUNDATION 14 MAPLE AVE, STE 200, MORRISTOWN, NJ 07960	22-1559427	501(C)(3)	6,000				CHARITABLE CONTRIBUTION
(26) NEW HAMPSHIRE HUMANITIES 117 PLEASANT STREET, CONCORD, NH 03301	02-0317350	501(C)(3)	10,000				CHARITABLE CONTRIBUTION
(27) THE ALBERT SCHWEITZER FELLOWSHIP 330 BROOKLINE AVE, BOSTON, MA 02215	13-1982786	501(C)(3)	12,500				CHARITABLE CONTRIBUTION
(28) THE FROST PLACE PO BOX 74, FRANCONIA, NH 03580	26-4497702	501(C)(3)	6,000				CHARITABLE CONTRIBUTION

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(29) VITAL COMMUNITIES, INC. 195 NORTH MAIN ST, WHITE RIVER JUNCTION, VT 05001	03-0355283	501(C)(3)	11,110				CHARITABLE CONTRIBUTION
(30) HOLDEN ENTERPRISES, INC. 205 JOHNSON AVE, 2L, NEW YORK, NY 11206	30-1035061		26,000				PRIZES AND AWARDS
(31) REIA, LLC PO BOX 22, LYME, NH 03768	81-5050139		17,500				PRIZES AND AWARDS

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Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS.	GRANTS DISTRIBUTED BY DARTMOUTH CONSIST PRIMARILY OF SCHOLARSHIPS, FELLOWSHIPS AND RELATED SUPPORT GIVEN TO DARTMOUTH STUDENTS. SCHOLARSHIPS ARE AWARDED BASED ON THE FINANCIAL NEED OF THE STUDENT. SCHOLARSHIP APPLICATIONS ARE REVIEWED BY A FINANCIAL AID OFFICER. FINANCIAL AID OFFICERS ARE EXPECTED TO RECUSE THEMSELVES FROM ANY CASE IN WHICH THEY EITHER HAVE A PERSONAL INTEREST OR FEEL THEY CANNOT BE IMPARTIAL. A RANDOM SAMPLING OF CASES READ BY EACH UNDERGRADUATE FINANCIAL AID OFFICER IS REVIEWED BY THE ASSOCIATE AND SENIOR ASSOCIATE DIRECTORS TO ENSURE COMPLIANCE WITH FEDERAL REGULATIONS, ADHERENCE TO DARTMOUTH POLICIES, CONSISTENCY IN RESULTS AND ACCURACY. SCHOLARSHIPS ARE CREDITED TO AN INDIVIDUAL STUDENT'S ACCOUNT THROUGH THE BANNER STUDENT INFORMATION SYSTEM AFTER THE STUDENT HAS ENROLLED FOR THE TERM (THESE CREDITS ARE INCLUDED IN "NON-CASH ASSISTANCE" IN PART III ABOVE) SCHOLARSHIP FUNDS ARE WITHDRAWN IF THE STUDENT CEASES TO BE ENROLLED. FELLOWSHIPS ARE GRANTED IN SUPPORT OF A STUDENT'S EDUCATIONAL OR RESEARCH ENDEAVORS. ALL EDUCATIONAL AND RESEARCH WORK IS MONITORED BY DARTMOUTH FACULTY.  THE DARTMOUTH ENTREPRENEURIAL NETWORK (DEN) HAS EDUCATIONAL AND FUNDING PROGRAMS THAT PROMOTE ENTREPRENEURSHIP WITHIN THE DARTMOUTH COLLEGE COMMUNITY. PRIZES AND AWARDS REPORTED IN PART II REPRESENT DEN PROGRAMS THAT INCLUDE STARTUP COMPETITIONS WHICH ARE OPEN TO DARTMOUTH COLLEGE STUDENTS, FACULTY, STAFF AND ALUMNI. ENTRIES ARE EVALUATED BY A GROUP OF DARTMOUTH COLLEGE ALUMNI, ENTREPRENEURS AND EXPERT BUSINESS PRACTITIONERS, ON THE BASIS OF WHICH BUSINESSES ARE MOST LIKELY TO CREATE SIGNIFICANT SOCIAL AND/OR ECONOMIC VALUE.
SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF	AMERICAN ACADEMY OF ORTHOPEDIC SURGEONS
ORGANIZATION OR GOVERNMENT	9400 W HIGGINS RD, ROSEMONT, IL 60018
SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF	CHILD ADVOCATES OF SW CONNECTICUT
ORGANIZATION OR GOVERNMENT	55 GREENS FARMS ROAD, STE 200-6, WESTPORT, CT 06880
SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR	DARIEN ATHLETIC FOUNDATION INC  17 OLD KINGS HWY SOUTH, STE 140, DARIEN, CT 06820
GOVERNMENT SCHEDULE I. PART II.	TO CED KINGS TIWT GOOTH, GTE 140, DANIEN, CT 00020
COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	HORIZONS AT NORWALK COMMUNITY COLLEGE INC PO BOX 244, NORWALK, CT 06853
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	AMERICAN ACADEMY OF ORTHOPEDIC SURGEONS: DISTRIBUTION FROM DONOR ADVISED FUND
SCHEDULE I, PART II , COLUMN H - PURPOSE OF	BRIDGES TO COMMUNITY, INC.:
GRANT OR ASSISTANCE SCHEDULE I, PART II ,	DISTRIBUTION FROM DONOR ADVISED FUND CAMBRIDGE IN AMERICA:
COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	DISTRIBUTION FROM DONOR ADVISED FUND
SCHEDULE I, PART II , COLUMN H - PURPOSE OF	CHILD ADVOCATES OF SW CONNECTICUT:
GRANT OR ASSISTANCE SCHEDULE I. PART II .	DISTRIBUTION FROM DONOR ADVISED FUND DARIEN ATHLETIC FOUNDATION INC:
COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	DISTRIBUTION FROM DONOR ADVISED FUND
SCHEDULE I, PART II , COLUMN H - PURPOSE OF	ECAC HOCKEY:
GRANT OR ASSISTANCE SCHEDULE I, PART II ,	DISTRIBUTION FROM DONOR ADVISED FUND FIRST PRESBYTERIAN CHURCH:
COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	DISTRIBUTION FROM DONOR ADVISED FUND
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	GREENWICH COUNTRY DAY SCHOOL: DISTRIBUTION FROM DONOR ADVISED FUND
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	HARVARD BUSINESS SCHOOL: DISTRIBUTION FROM DONOR ADVISED FUND
SCHEDULE I, PART II , COLUMN H - PURPOSE OF	HORIZONS AT NORWALK COMMUNITY COLLEGE INC:
GRANT OR ASSISTANCE SCHEDULE I, PART II ,	DISTRIBUTION FROM DONOR ADVISED FUND HSPVA FRIENDS:
COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	DISTRIBUTION FROM DONOR ADVISED FUND

Return Reference - Identifier	Explanation
SCHEDULE I, PART III, COLUMN F - DESCRIPTION OF NON-CASH ASSISTANCE	SCHOLARSHIPS/TUITION REMISSION: STUDENT SCHOLARSHIPS/TUITION REMISSION AND EMPLOYEE TUITION REIMBURSEMENT
SCHEDULE I, PART III, COLUMN F - DESCRIPTION OF NON-CASH ASSISTANCE	FELLOWSHIPS: STUDENT FELLOWSHIPS/EMPLOYMENT
SCHEDULE I, PART III, COLUMN F - DESCRIPTION OF NON-CASH ASSISTANCE	HEALTH INSURANCE SUBSIDY: SUBSIDIZE HEALTH INSURANCE COST FOR GRADUATE STUDENTS
SCHEDULE I, PART III, COLUMN F - DESCRIPTION OF NON-CASH ASSISTANCE	PRIZES AND AWARDS: ACHIEVEMENT RECOGNITION AWARDS TO INDIVIDUAL STUDENTS

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2017
Open to Public

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

TRUSTEES OF DARTMOUTH COLLEGE 02-0222111 Part I Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use ✓ Travel for companions Payments for business use of personal residence ✓ Tax indemnification and gross-up payments Health or social club dues or initiation fees ☐ Discretionary spending account Personal services (such as, maid, chauffeur, chef) If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract ☐ Independent compensation consultant Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? . . . . . 1 Participate in, or receive payment from, an equity-based compensation arrangement? . . . . . 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: V 5a 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a 6b If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Regulations section 53.4958-6(c)?

Schedule J (Form 990) 2017

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Note: The sum of columns (b)(i)–(iii) ic			W-2 and/or 1099-MIS		(C) Retirement and			(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	( <b>D</b> ) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	in column (B) reported as deferred on prior Form 990
PHILIP HANLON	(i)	1,005,436	0	178,273	184,300	63,332	1,431,341	120,000
1 PRESIDENT	(ii)	0	0	0	0	0	0	0
CAROLYN DEVER	(i)	739,993	0	7,402	24,300	32,544	804,239	0
2 PROVOST (THROUGH 11/2017)	(ii)	0	0	0	0	0	0	0
DAVID KOTZ	(i)	365,089	0	998	24,300	14,608	404,995	0
3 INTERIM PROVOST (FROM 11/2017)	(ii)	0	0	0	0	0	0	0
RICHARD MILLS	(i)	670,476	0	594	24,300	14,086	709,456	0
4 EVP	(ii)	0	0	0	0	0	0	0
MICHAEL WAGNER	(i)	400,322	0	684	24,300	17,491	442,797	0
5 CFO	(ii)	0	0	0	0	0	0	0
DUANE COMPTON	(i)	622,216	150,000	74	24,300	10,729	807,319	0
6 DEAN, GEISEL	(ii)	0	0	0	0	0	0	0
SANDHYA IYER	(i)	192,358	0	10	20,850	5,975	219,193	0
7 GENERAL COUNSEL (FROM 7/2017)	(ii)	0	0	0	0	0	0	0
ROBERT LASHER	(i)	510,054	74,506	174	24,300	5,947	614,981	0
8 SR VP FOR ADVANCEMENT	(ii)	0	0	0	0	0	0	0
ELIZABETH SMITH	(i)	325,302	0	242	24,300	4,497	354,341	0
g DEAN OF FACULTY (FROM 7/2017)	(ii)	0	0	0	0	0	0	0
ALICE RUTH	(i)	579,866	87,500	773	24,300	0	692,439	0
10 CHIEF INVEST OFFICER (FROM 4/2017)	(ii)	0	0	0	0	0	0	0
MATTHEW SLAUGHTER	(i)	833,974	0	14	24,300	11,917	870,205	0
11 DEAN, TUCK SCHOOL OF BUSINESS	(ii)	0	0	0	0	0	0	0
STEVEN MOORE	(i)	247,157	0	643	22,734	5,947	276,481	0
12 INTERIM VP CAMPUS SERVICES	(ii)	0	0	0	0	0	0	0
ALAN GREEN	(i)	673,372	0	0	24,300	8,123	705,795	0
13 CHAIR, DEPARTMENT OF PSYCHOLOGY	(ii)	0	0	0	0	0	0	0
KELSEY MORGAN	(i)	376,453	496,072	1,299	18,900	15,662	908,386	0
14 DEP CHIEF INVESTMENT OFFICER	(ii)	0	0	0	0	0	0	0
MEGAN HAMMOND	(i)	340,785	431,477	1,668	24,300	17,383	815,613	0
15 MNG DIRECTOR, INVESTMENT OFFICE	(ii)	0	0	0	0	0	0	0
(SEE STATEMENT)	(i)							
16	(ii)							

Schedule J (Form 990) 2017

(a)			(b)		(c)	(d)	(e)	(f)	
Name		Breakdown of W	-2 and/or 1099-MIS	C compensation	Retirement and	Nontaxable	Total of columns	Compensation	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(b)(i)-(d)	reported in prior Form 990 or Form 990-EZ	
(16) MICHAEL SULLIVAN	(i)	325,843	439,202	1,169	24,300	15,680	806,194	C	
MNG DIRECTOR, INVESTMENT OFFICE	(ii)	0	0	0	0	0	0	C	
(17) ANAND DESAI	(i)	311,875	363,075	1,155	24,300	635	701,040	0	
MNG DIRECTOR, INVESTMENT OFFICE	(ii)	0	0	0	0	0	0	0	
(18) MARTIN WYBOURNE	(i)	390,434	0	350	24,300	9,465	424,549	0	
SR. VP RSRCH; FM INTERIM PROVOST	(ii)	0	0	0	0	0	0	0	
9) ANN ROOT KEITH		304,466	0	188	24,300	12,946	341,900	0	
CÓO ADV; FMR INTERIM VP DEV	(ii)	0	0	0	0	0	0	C	
(20) WILEY SOUBA	(i)	381,938	0	0	24,300	11,720	417,958	C	
PROF & FMR DEAN, GEISEL	(ii)	0	0	0	0	0	0	C	
(21) PAMELA PEEDIN	(i)	220,503	645,000	36,692	19,888	0	922,083	0	
FMR CIO (THRU 03/2017)	(ii)	0	0	0	0	0	0	C	
(22) MICHAEL MASTANDUNO	(i)	392,101	0	1,761	24,300	16,041	434,203	0	
FMR DEAN OF FAC (THRU 06/2017)	(ii)	0	0	0	0	0	0	C	
(23) ROBERT DONIN	(i)	293,736	0	48,029	24,300	3,195	369,260	C	
FMR GENERAL COUNSEL (THRU 06/2017)	(ii)	0	0	0	0	0	0	C	

**Supplemental Information.** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 1A - FIRST-CLASS OR CHARTER TRAVEL	DARTMOUTH TRAVEL POLICY ALLOWS FOR FIRST OR BUSINESS CLASS AIR TRAVEL FOR BUSINESS PURPOSES IN LIMITED CIRCUMSTANCES. CONSISTENT WITH THIS POLICY, ON INFREQUENT OCCASIONS SENIOR OFFICERS FLEW FIRST CLASS WITH THE PRESIDENT'S APPROVAL.
	THE LACK OF A MAJOR COMMERCIAL AIRPORT WITHIN 80 MILES OF DARTMOUTH REQUIRES USE OF CHARTER AIR TRAVEL TO FULFILL THE BUSINESS TRAVEL REQUIREMENTS OF THE PRESIDENT. FOR THIS REASON, THE PRESIDENT AND CERTAIN SENIOR OFFICERS HAD ACCESS FOR BUSINESS PURPOSES TO CHARTER FLIGHT SERVICE, THE COST OF WHICH WAS FULLY DEFRAYED BY PRIVATE DONATIONS DESIGNATED FOR THIS PURPOSE.
SCHEDULE J, PART I, LINE 1A - HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE	DARTMOUTH PROVIDED HOUSING FOR THE PRESIDENT AND PROVOST. THESE ARRANGEMENTS WERE FOR DARTMOUTH'S CONVENIENCE AND A CONDITION OF EMPLOYMENT AND THEREFORE WERE NOT TAXABLE TO THE INDIVIDUALS.
	DARTMOUTH PROVIDED HOUSEKEEPING SERVICES FOR CLEANING AND MAINTAINING THE PRESIDENT'S HOUSE. THE VALUE OF SERVICES PROVIDED FOR PERSONAL LIVING SPACE WAS RECOGNIZED AS IMPUTED INCOME TO THE PRESIDENT.
SCHEDULE J, PART I, LINE 1A - TAX INDEMNIFICATION AND GROSS-UP PAYMENTS	DURING CALENDAR 2017, DARTMOUTH ELECTED TO PAY THE TAX OBLIGATIONS THAT AROSE FROM CERTAIN COMPENSATION TRANSACTIONS FOR FOUR INDIVIDUALS. THESE PAYMENTS WERE TREATED AS TAXABLE COMPENSATION.
SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS	THE PRESIDENT'S WIFE, WHO IS ALSO AN EMPLOYEE OF DARTMOUTH, TRAVELED WITH HIM FOR BUSINESS PURPOSES INCLUDING PARTICIPATING IN ALUMNI EVENTS AND MEETINGS WITH KEY CONSTITUENT DONORS ON DARTMOUTH'S BEHALF.
SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	DARTMOUTH PROVIDED THE PRESIDENT WITH A NONQUALIFIED 457(F) SUPPLEMENTAL RETIREMENT PLAN. THE PLAN PROVIDED FOR ANNUAL CREDITS TO THE PLAN SUBJECT TO VESTING REQUIREMENTS BASED ON CONTINUATION OF EMPLOYMENT THROUGH SET DATES. THE PRESIDENT RECEIVED \$160,000, AND ACCRUED \$160,000 RELATIVE TO THE PLAN DURING THE CALENDAR YEAR 2017. \$120,000 OF THE DEFERRED COMPENSATION RECEIVED HAD BEEN REPORTED IN PRIOR YEARS, AS REFLECTED IN COLUMN F.
SCHEDULE J, PART I, LINE 5A - COMPENSATION CONTINGENT ON REVENUES OF THE ORGANIZATION	A PORTION OF THE INCENTIVE BONUS FOR INVESTMENT OFFICE EMPLOYEES IS BASED ON MEETING CERTAIN RETURN TARGETS.  A PORTION OF THE PERFORMANCE BONUS FOR THE SR. VP OF ADVANCEMENT IS BASED ON ACHIEVING CERTAIN ADVANCEMENT GOALS.
SCHEDULE J, PART I, LINE 7 - NON-FIXED PAYMENTS	
	PAMELA PEEDIN, FORMER CHIEF INVESTMENT OFFICER, RECEIVED INCENTIVE COMPENSATION OF \$645,000 DURING CALENDAR YEAR 2017.
	KELSEY MORGAN, DEPUTY CHIEF INVESTMENT OFFICER, RECEIVED INCENTIVE COMPENSATION OF \$496,072 DURING CALENDAR YEAR 2017.
	MEGAN HAMMOND, MANAGING DIRECTOR IN THE INVESTMENT OFFICE, RECEIVED INCENTIVE COMPENSATION OF \$431,477 DURING CALENDAR YEAR 2017.
	MICHAEL SULLIVAN, MANAGING DIRECTOR IN THE INVESTMENT OFFICE, RECEIVED INCENTIVE COMPENSATION OF \$439,202 DURING CALENDAR YEAR 2017.
	ANAND DESAI, MANAGING DIRECTOR IN THE INVESTMENT OFFICE, RECEIVED INCENTIVE COMPENSATION OF \$363,075 DURING CALENDAR YEAR 2017.
	ALICE RUTH, CHIEF INVESTMENT OFFICER, RECEIVED A SIGNING BONUS OF \$87,500 DURING CALENDAR YEAR 2017.
	DUANE COMPTON, DEAN OF GEISEL SCHOOL OF MEDICINE, RECEIVED A SIGNING BONUS OF \$150,000 DURING CALENDAR YEAR 2017.

### SCHEDULE K (Form 990)

# **Supplemental Information on Tax-Exempt Bonds**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

**Employer identification number** 

	or the organization STEES OF DARTMOUTH COLLEGE												identificati 12-022211		iibei
Par	t I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	( <b>d)</b> Da	ate issued	(e) Issue price			(f) Descriptio	n of purpose	(g)	Defeased	(h) On behalf of issuer		ooled
Α	NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY	02-0279866	644614FP9	03/1	12/2003 113,250,000		00 R	REFUND 6-1-93 ISSUE			Ye	s No	Yes No	Yes	No 🗸
В	NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY	02-0279866	644614RV3	04/0	05/2007	90,000,0	00 (S	SEE ST	ATEMENT)						,
С	NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY	02-0279866	644614YG8	06/1	8/2009	207,389,6	90 (5	SEE ST	ATEMENT)			,			,
D	NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY	02-0279866		08/0	06/2015	101,000,0	00 R	EFUNI	O 04-01-02 S	ERIES 2002	ISSUE				,
Par	t II Proceeds		1												
						Α		E	3	(			D		
1	Amount of bonds retired					0			0		C				0
2	Amount of bonds legally defeased					0			0		190,955,000	_			0
3	Total proceeds of issue					1,125,000			93,437,682	•	164,890,998		10	1,000	,000
4	Gross proceeds in reserve funds					0			0		C				0
5	Capitalized interest from proceeds					0			3,437,682		152,473				0
6	Proceeds in refunding escrows					0			0		C				0
7	Issuance costs from proceeds					1,125,000			471,429		1,042,393	1			0
8	Credit enhancement from proceeds				0 0			C	0			0			
9	Working capital expenditures from proceeds	3			0		0		C				0		
10	Capital expenditures from proceeds					0 89,528,571			163,696,132						
11	Other spent proceeds				0			0 0			0 101,000,000			,000	
12	Other unspent proceeds				0			0				0		0	
13	Year of substantial completion								2009		2012			:	2005
					Yes	No	Υe	es	No	Yes	No	,	/es	No	ı
14	Were the bonds issued as part of a current r				~				~	<b>V</b>			V		
15	Were the bonds issued as part of an advance					V			✓		~			~	
16	Has the final allocation of proceeds been ma				<b>~</b>		v	/		<b>V</b>			<b>'</b>		
17	Does the organization maintain adequate b														
	final allocation of proceeds?				<b>~</b>		v	/		<b>✓</b>			<b>'</b>		
Part	Private Business Use														
				Α		E	3	(	)		D				
1	Was the organization a partner in a partners			[	Yes	No	Υe	es	No	Yes	No	,	/es	No	
	which owned property financed by tax-exen					~			~		~			~	
2	Are there any lease arrangements that may bond-financed property?					·					<b>&gt;</b>			~	

Schedule K (Form 990) 2017

#### Part III Private Business Use (Continued) В C D Α Yes No Yes No 3a Are there any management or service contracts that may result in private No Yes Yes No v **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property?.......... v d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? ~ Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . . % 0.69 % 0.64 % 0.00 % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government . . . . ▶ 0.03 % 0.00 % 0.00 % 0.00 % 0.67 % 0.00 % 0.69 % Does the bond issue meet the private security or payment test? . . . . . v 8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? **b** If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % **c** If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . Part IV **Arbitrage** Α В С D Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and No Yes Yes Nο Yes No Yes No 2 If "No" to line 1, did the following apply? ~ V V If "Yes" to line 2c, provide in Part VI the date the rebate computation was 11/08/2013 4a Has the organization or the governmental issuer entered into a qualified V

Schedule K (Form 990) 2017

Schedule K (Form 990) 2017

Part	Arbitrage (Continued)		Α		 В				)
	<u> </u>	Yes	No No	Yes	No	Yes	No	Yes	No
52	Were gross proceeds invested in a guaranteed investment contract (GIC)? .	162	- NO	162	NO /	165	/ /	165	NO V
	Name of provider								
	Term of GIC								
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period? .		· ·						
7	Has the organization established written procedures to monitor the						,		
-	requirements of section 148?	~		· ·		·		_	
art	•	•		<u> </u>					
GII (	Troccadico to chacitado conconto Academ		Α		В		<u> </u>		<u> </u>
	Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
	of federal tax requirements are timely identified and corrected through the	163	140	163	140	163	140	163	140
	voluntary closing agreement program if self-remediation isn't available under								
	applicable regulations?	V				·		~	
art			guestions		lo K Soo	1	<u> </u>		
	2.66		1						

# SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information on Tax-Exempt Bonds**

OMB No. 1545-0047

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization **Employer identification number** TRUSTEES OF DARTMOUTH COLLEGE 02-0222111 **Bond Issues (h)** On (i) Pooled financing (c) CUSIP # (d) Date issued (g) Defeased (a) Issuer name (b) Issuer EIN (e) Issue price (f) Description of purpose behalf of issuer **NEW HAMPSHIRE HEALTH & EDUC** 02-0279866 08/06/2015 REFUND 04-05-07 SERIES 07A ISSUE 89,665,000 Yes No Yes No Yes No **FACILITIES AUTHORITY NEW HAMPSHIRE HEALTH & EDUC** 02-0279866 04/29/2016 165.000.000 PARTIALLY DEFEASED 06-18-09 09A **FACILITIES AUTHORITY** ISSUE В **NEW HAMPSHIRE HEALTH & EDUC** PARTIALLY DEFEASED 06-18-09 09A 37.660.000 02-0279866 12/21/2017 **FACILITIES AUTHORITY** D Part II **Proceeds** C D Α В 0 0 0 Amount of bonds legally defeased 0 0 3 89.665.000 165.000.000 47.291.168 0 5 0 0 0 0 165,000,000 46,939,540 7 0 351.628 8 0 0 0 9 0 0 0 10 0 ٥ 0 11 89.665.000 0 0 12 0 0 0 13 2012 2009 2012 Yes Nο Yes No Yes No Yes Nο Were the bonds issued as part of a current refunding issue? . . . . . . V 15 Were the bonds issued as part of an advance refunding issue? . . . . . V v 16 V v Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III **Private Business Use** В С D Α Was the organization a partner in a partnership, or a member of an LLC, Yes No Yes No Yes No Yes No which owned property financed by tax-exempt bonds? . . . . . . . . . v v V Are there any lease arrangements that may result in private business use of 

Schedule K (Form 990) 2017

#### Part III Private Business Use (Continued) В C D Α Yes No Yes No Yes 3a Are there any management or service contracts that may result in private No Yes No v **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property?........... v d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? ~ Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . . 0.86 % 0.00 % 0.00 % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government . . . . ▶ 0.00 % 0.00 % 0.00 % 0.86 % 0.00 % 0.00 % Does the bond issue meet the private security or payment test? . . . . . V V 8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? **b** If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % **c** If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . Part IV **Arbitrage** Α В С D No Yes Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Yes No Yes No Yes No 2 If "No" to line 1, did the following apply? ~ ~ V ~ v V If "Yes" to line 2c, provide in Part VI the date the rebate computation was 04/29/2016 12/21/2017 ~ 4a Has the organization or the governmental issuer entered into a qualified V

Schedule K (Form 990) 2017

Part	IV Arbitrage (Continued)					_			
			A	E	3	С		I	כ
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)? .		~		<b>V</b>		~		
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period? .		~		<b>V</b>		~		
7	Has the organization established written procedures to monitor the								
	requirements of section 148?	<b>✓</b>		~		~			
Part	V Procedures To Undertake Corrective Action		•	•					
		1	A	E	3		)	I	)
	Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
	of federal tax requirements are timely identified and corrected through the								
	voluntary closing agreement program if self-remediation isn't available under								
	applicable regulations?	~		~		V			
Part	VI Supplemental Information. Provide additional information for resp	onses to	questions	on Schedu	le K. See i	nstructions	;		
(SEE	STATEMENT)		•						
(022									

Return Reference - Identifier	Explanation
SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY	ISSUE COST, NEW CONSTRUCTION, CAPITAL RENOVATIONS, EQUIPMENT
SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY	REFUND 12-17-98 & 12-1-99 ISSUES, ISSUE COST, NEW CONSTRUCTION, CAPITAL RENOVATION
SCHEDULE K, PART II, LINE 2 - COLUMN C	\$146,075,000 OF THE SERIES 2009 ISSUE WAS DEFEASED BY 2016A ISSUE ON APRIL 29, 2016.
SCHEDULE K, PART II, LINE 3 - COLUMN A	THE DIFFERENCE BETWEEN ISSUE PRICE AND TOTAL PROCEEDS = (\$112,125,000) TO REFINANCE PRIOR ISSUE.
SCHEDULE K, PART II, LINE 3 - COLUMN B	THE DIFFERENCE BETWEEN ISSUE PRICE AND TOTAL PROCEEDS EQUALS \$3,437,682 OF INVESTMENT INCOME.
SCHEDULE K, PART II, LINE 3 - COLUMN C	THE DIFFERENCE BETWEEN ISSUE PRICE AND TOTAL PROCEEDS EQUALS THE SUM OF (\$42,651,166) TO REFINANCE PRIOR ISSUES AND \$152,473 OF INVESTMENT INCOME.
SCHEDULE K, PART II, LINE 3 - PAGE 2, COLUMN A	THE OUTSTANDING BALANCE OF THE 2007A ISSUE (\$89,665,000) WAS REFUNDED BY THE 2015C (\$45,000,000) AND 2015D (\$44,665,000) ISSUES ON AUGUST 6, 2015.
SCHEDULE K, PART II, LINE 3 - PAGE 2, COLUMN C	THE DIFFERENCE BETWEEN ISSUE PRICE AND TOTAL PROCEEDS WAS THE ORIGINAL ISSUE PREMIUM \$9,631,168.
SCHEDULE K, PART IV, LINE 2C - COLUMN B	ISSUER NAME: NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 04/29/2016
SCHEDULE K, PART IV, LINE 2C - COLUMN C	THE COMPUTATION PERIOD WAS JUNE 19, 2009 THROUGH JUNE 18, 2013.
SCHEDULE K, PART IV, LINE 2C - COLUMN C	ISSUER NAME: NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 11/08/2013
SCHEDULE K, PART IV, LINE 2C - COLUMN C	ISSUER NAME: NEW HAMPSHIRE HEALTH & EDUC FACILITIES AUTHORITY THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 12/21/2017
SCHEDULE K, PART IV, LINE 2C - PAGE 2, COLUMN B	AS REFLECTED IN THE IRS FORM 8038 THAT WAS FILED IN CONNECTION WITH THE ISSUANCE OF THE SERIES 2016A BONDS, 100% OF THE PROCEEDS OF THE ISSUE WERE DEPOSITED ON THE ISSUE DATE OF THE SERIES 2016A BONDS IN AN IRREVOCABLE ESCROW FUND TO ADVANCE REFUND CERTAIN TAX EXEMPT OBLIGATIONS ISSUED FOR THE BENEFIT OF THE COLLEGE IN 2009. AS REFLECTED IN A VERIFICATION REPORT DATED APRIL 29, 2016, WHICH WAS PREPARED BY A THIRD PARTY IN CONNECTION WITH THE ISSUANCE OF THE SERIES 2016A BONDS, THE AGGREGATE YIELD OF THE INVESTMENTS IN SUCH ESCROW FUND IS LESS THAN THE YIELD ON THE SERIES 2016A BONDS FOR THE YIELD COMPUTATION PERIOD DURING WHICH AMOUNTS IN THE ESCROW FUND WILL REMAIN UNSPENT. ACCORDINGLY, NO REBATE LIABILITY HAS ARISEN OR WILL ARISE UNDER CODE SECTION 148(F) WITH RESPECT TO THE SERIES 2016A BONDS, AND NO REBATE COMPUTATION WAS REQUIRED TO BE PREPARED IN CONNECTION WITH THE SERIES 2016A BONDS.
SCHEDULE K, PART IV, LINE 2C - PAGE 2, COLUMN C	AS REFLECTED IN THE IRS FORM 8038 THAT WAS FILED IN CONNECTION WITH THE ISSUANCE OF THE SERIES 2017 BONDS, AFTER PAYING CERTAIN ISSUANCE COSTS, THE REMAINING PROCEEDS WERE DEPOSITED ON THE ISSUE DATE IN AN IRREVOCABLE ESCROW FUND TO ADVANCE REFUND CERTAIN TAX-EXEMPT OBLIGATIONS ISSUED FOR THE BENEFIT OF THE COLLEGE IN 2009. AS REFLECTED IN A VERIFICATION REPORT DATED DECEMBER 21, 2017, WHICH WAS PREPARED BY A THIRD PARTY IN CONNECTION WITH THE ISSUANCE OF THE SERIES 2017 BONDS, THE AGGREGATE YIELD OF THE INVESTMENTS IN SUCH ESCROW FUND IS LESS THAN THE YIELD ON THE SERIES 2017 BONDS FOR THE YIELD COMPUTATION PERIOD DURING WHICH AMOUNTS IN THE ESCROW FUND WILL REMAIN UNSPENT. ACCORDINGLY, NO REBATE LIABILITY HAS ARISEN OR WILL ARISE FOR THE SERIES 2017 ISSUE, AND NO REBATE COMPUTATION WAS REQUIRED TO BE PREPARED IN CONNECTION WITH THE SERIES 2017 BONDS.

### **SCHEDULE L** (Form 990 or 990-EZ)

# **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

**Employer identification number** 

02-0222111

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF DARTMOUTH COLLEGE

► Go to www.irs.gov/Form990 for instructions and the latest information.

Par		fit Transaction e organization	ns (section 501 answered "Ye	(c)(3), : s" on F	section s orm 990	501(c)(4), a 0, Part IV, li	nd 50 ine 25	1(c)(29) organiza a or 25b, or For	ations m 990	only) )-EZ,	Part \	√, line	40b.	
1	(a) Name of disqualified	person	(b) Relationship be		•	person and		(c) Description	of tran	saction	1		(d) Corr	ected?
•	(a) Hamo or dioqualifica	pordorr		organiza	tion			(6) 2000/191101	1011141				Yes	No
(1)														
(2)														
(3)														
(4)														
(5)														
(6) 2	Enter the amount	of tox inquired	l by the organ	izotion	manas	acro or dia	au alif	ind paragra du	rina tl	20.1/0	or			
2	under section 4958				_	-	•	· · · · · ·	_	٠.				
3	Enter the amount of	f tax, if any, on	line 2, above,	reimbu	ırsed by	the organi	zatior	ı		1	> \$			
Part	Complete if th	/or From Inter e organization eported an amo	answered "Ye	s" on F	Form 990 art X, line	0-EZ, Part \ e 5, 6, or 22	V, line	38a or Form 99	90, Pa	rt IV,	line 20	6; or i	f the	
		(b) Relationship with organization	(c) Purpose of loan	fro	an to or m the ization?	(e) Origir principal am		(f) Balance due	( <b>g)</b> In d	lefault?	(h) Approved by board or committee?		(i) Wr agreer	
				То	From				Yes	No	Yes	No	Yes	No
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)								Φ.						
Total Part		sistance Benerale organization	fiting Interest	ed Per	sons.			\$ 7.						
(a)	Name of interested person		ship between intercand the organization		<b>c)</b> Amount	of assistance	(	d) Type of assistanc	е	(e)	Purpo	se of a	ssistan	ce
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
For Pa	aperwork Reduction A	ct Notice, see th	ne Instructions	for For	m 990 or	<sup>·</sup> 990-EZ.	Ca	t. No. 50056A	Sche	dule L	(Form 9	990 or	990-EZ	2017

Part IV  Business Transactions Involving Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.  (a) Name of interested person  (b) Relationship between  (c) Amount of  (d) Description of transaction  (e) Sharing of transaction  (e) Sharing of transaction												
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	zation's nues?						
(1) (SEI	E STATEMENT)				Yes	No						
(2)	OTATEMENT											
(3)												
(4)												
(5)												
(6)												
(7) (8)												
(9)												
(10)												
Part V	Supplemental Information Provide additional information for	or responses to questions	on Schedule L (see	instructions).								

# Part IV Business Transactions Involving Interested Persons (continued)

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
				Yes	No
(1) TPG GROUP	DARTMOUTH TRUSTEE AND TPG FOUNDING PARTNER	\$174,165	CAPITAL CONTRIBUTION		✓
(2) TPG GROUP	DARTMOUTH TRUSTEE AND TPG FOUNDING PARTNER	\$1,882,956	CAPITAL DISTRIBUTION		✓
(3) GAIL GENTES	SPOUSE OF OFFICER	\$75,813	CALENDAR 2017 COMPENSATION AS AN EMPLOYEE		✓
(4) PAUL YOUNG	SPOUSE OF OFFICER	\$155,005	CALENDAR 2017 COMPENSATION AS AN EMPLOYEE		✓

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### **SCHEDULE M** (Form 990)

# **Noncash Contributions**

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization TRUSTEES OF DARTMOUTH COLLEGE **Employer identification number** 

02-0222111

Part	1 Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method noncash co			
1	Art—Works of art	V	23	27	\$1 PER DC	NOR C	REDIT	<u>г</u>
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded		790	62,297,861	MARKET V	ALLIE		
10	Securities—Closely held stock .		6	509,271	MARKET V			
11	Securities—Partnership, LLC,		0	309,271	IVIAINET	ALUL		
• • •	or trust interests	_	2	2	MARKET V	ALLIE		
10			2	2				
12	Securities – Miscellaneous			<u> </u>	MARKET V	ALUE		
13	Qualified conservation contribution—Historic							
	structures							
14	Qualified conservation							
14	contribution—Other							
45								
15	Real estate—Residential							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles				A. 555 5.0			
19	Food inventory	<i>'</i>	1	1	\$1 PER DC	NOR C	REDII	
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts		_	_				
25	Other ► ( SELF-CREATED )		7	7	\$1 PER DC			
26	Other ► ( MISCELLANEOUS )	<i>V</i>	7	7	\$1 PER DC			
27	Other ( SPECIALIZED EQUIPMENT )	~	5	5	\$1 PER DC			
28	Other ( HORSES & EQUIPMENT )	<b>/</b>	3	4	\$1 PER DC	NOR C	KEDII	
29	Number of Forms 8283 received which the organization completed				00	0		
	which the organization completed	1 01111 0200	5, 1 art IV, Donee Acknowled	agement	29	9	Yes	No
	B : 0				4 11 1		163	NO
30a	During the year, did the organiza 28, that it must hold for at least t							
	to be used for exempt purposes							
	• • •		e notating period?			30a		-
b	If "Yes," describe the arrangemen		stance nollow that we see the	no the westless of our con-	onotor de::-!			
31	Does the organization have a contributions?	•	otance policy that require	•	unstandard	64		
00-						31	~	<u> </u>
32a	Does the organization hire or use							
	contributions?					32a	~	
b	If "Yes," describe in Part II.			anna ann an ann an an an an an an an an				
33	If the organization didn't report an describe in Part II.	amount in	column (c) for a type of pro	perty for which column (a)	is cnecked,			

D	9	rt	ı

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference - Identifier	Explanation							
SCHEDULE M, PART I - EXPLANATIONS OF	ART - WORKS OF ART - THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
	SECURITIES - PUBLICLY TRADED - THE NUMBER IS DETERMINED BY COUNTING EACH SET OF SECURITIES DONATED.							
CONTRIBUTIONS	SECURITIES - CLOSELY HELD STOCK - THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
	SECURITIES - PARTNERSHIP, LLC, OR TRUST INTERESTS - THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
	SECURITIES - MISCELLANEOUS - THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
	FOOD INVENTORY - THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
	THER - SELF-CREATED THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
	OTHER - MISCELLANEOUS THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
	OTHER - SPECIALIZED EQUIPMENT THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
	OTHER - HORSES & EQUIPMENT THE NUMBER IS DETERMINED BY THE NUMBER OF CONTRIBUTIONS.							
SCHEDULE M, PART I, LINE 32B - THIRD PARTIES USED TO SOLICIT, PROCESS, OR SELL NONCASH CONTRIBUTIONS	DARTMOUTH OCCASIONALLY USES THIRD PARTIES, INCLUDING AUCTION HOUSES, TO SELL SPECIALIZED ITEMS SUCH AS JEWELRY AND ART.							
SCHEDULE M, PART I, LINE 33 -	PURSUANT TO ACCOUNTING STANDARDS CODIFICATION 958(ASC 958), DARTMOUTH DOES NOT CAPITALIZE ITS COLLECTIONS, INCLUDING WORKS OF ART, LITERARY WORKS, HISTORICAL TREASURES AND ARTIFACTS THAT ARE MAINTAINED IN ITS MUSEUMS AND LIBRARIES. NON-CASH CONTRIBUTIONS OF THIS NATURE ARE, THEREFORE, NOT RECOGNIZED AS REVENUE FOR FINANCIAL STATEMENT PURPOSES, EXCEPT FOR A NOMINAL VALUE OF \$1 EACH. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH AND THE FURTHERANCE OF PUBLIC SERVICE. OTHER NON-CASH CONTRIBUTIONS WITH NO READILY ASCERTAINABLE FAIR VALUE OR WHICH ARE DEEMED IMMATERIAL ARE NOT RECOGNIZED AS REVENUE FOR FINANCIAL STATEMENT PURPOSES, EXCEPT FOR A NOMINAL VALUE OF \$1 EACH.							

### **SCHEDULE O** (Form 990 or 990-EZ)

Department of Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 2017 Open to Public Inspection

Name of the Organization TRUSTEES OF DARTMOUTH COLLEGE

Employer Identification Number 02-0222111

Return Reference - Identifier	Explanation
FORM 990 PART IV, LINE 28C - BUSINESS TRANSACTIONS WITH INTERESTED PERSONS	SPECIALIZED AND RIGOROUS CONFLICT-OF-INTEREST REQUIREMENTS APPLY TO DARTMOUTH INVESTMENTS WITH FIRMS IN WHICH RELATED PARTIES (E.G., TRUSTEES OR NON-TRUSTEE INVESTMENT COMMITTEE MEMBERS, AS WELL AS OTHER CATEGORIES OF OFFICERS AND DARTMOUTH EMPLOYEES) HAVE A FINANCIAL INTEREST. UNDER THE NEW HAMPSHIRE PECUNIARY BENEFIT LAW (REVISED STATUTES ANNOTATED, CHAPTER 7:19-A) AND DARTMOUTH'S POLICY ON PECUNIARY BENEFIT TRANSACTIONS AND RELATED PARTY INVESTMENTS, SUCH INVESTMENTS ARE SUBJECT TO SUBSTANTIAL OVERSIGHT. BEFORE SUCH AN INVESTMENT MAY BE MADE, THE INVESTMENT OFFICE MUST SUBMIT TO THE BOARD OF TRUSTEES AN ANALYSIS DOCUMENTING (1) THAT THE TRANSACTION IS FAIR AND REASONABLE TO DARTMOUTH; AND (2) THAT THE TERMS OF THE INVESTMENT ARE NO LESS FAVORABLE TO DARTMOUTH; AND (2) THAT THE TERMS OF SIMILAR INVESTMENT SHOT INVOLVING RELATED PARTIES. THE ANALYSIS MUST ALSO DOCUMENT THAT DARTMOUTH'S INVESTMENT WOULD NOT COMPRISE MORE THAN 10% OF THE FUND AND MUST IDENTIFY ANY OTHER INSTITUTIONAL INVESTORS WHO HAVE COMMITTED TO PARTICIPATE IN THE SAME FUND. BASED ON THIS INFORMATION, THE PROPOSED INVESTMENT IS CONSIDERED BY THE INVESTMENT COMMITTEE OF THE BOARD OF TRUSTEES, THE AUDIT COMMITTEE AND THE FULL BOARD. IN EACH INSTANCE, ANY TRUSTEE OR NON-TRUSTEE INVESTMENT COMMITTEE AND THE FULL BOARD. IN EACH INSTANCE, ANY TRUSTEE OR NON-TRUSTEE INVESTMENT COMMITTEE AND THE FULL BOARD. SAID WAS THE AUDIT COMMITTEE APPROVES, AND THE FIVE STMENT COMMITTEE AND THE BOARD EACH GIVE THEIR APPROVAL BY A TWO-THIRDS MAJORITY OF DISINTERESTED MEMBERS. IN ACCORDANCE WITH STATE LEW, A NOTICE OF THE PROPOSED INVESTMENT, IF IN THE AMOUNT OF \$5,000 OR MORE - IDENTIFYING DARTMOUTH, THE RELATED PARTY, THE INVESTMENT FIRM, AND THE AMOUNT OF THE INVESTMENT - IS THEN FILED WITH THE STATE ATTORNEY GENERAL'S OFFICE AND PUBLISHED IN THE LOCAL DAILY NEWSPAPER, BEFORE THE INVESTMENT CAN OCCUR. ON AN ANNUAL BASIS, THE CHIEF INVESTMENT OFFICER MUST SUBMIT A REPORT TO THE AUDIT COMMITTEE CONTAINING INFORMATION ABOUT RELATED PARTY INVESTMENTS, INCLUDING A C
FORM 990, PART III, LINE 4A - PROGRAM SERVICE DESCRIPTION	ACCESS TO MULTIPLE TYPES OF RESOURCES, INCLUDING APPROXIMATELY 3.5 MILLION PRINT AND DIGITAL BOOKS, 568,000 ITEMS OF PHOTOGRAPHIC MATERIAL, 202,000 MAPS, 137,000 DIGITAL RESOURCES SUCH AS INDEXES, DATABASES AND JOURNALS, 35,000 FILMS AND VIDEOS, AND 30,000 SOUND RECORDINGS. STATE-OF-THE-ART COMPUTING RESOURCES ARE AVAILABLE TO FACULTY AND STUDENTS TO FOSTER INNOVATION AND EXCELLENCE IN RESEARCH AND IN THE CURRICULUM.
FORM 990, PART III, LINE 4B - PROGRAM SERVICE DESCRIPTION	OTHERS ENGAGED IN SPONSORED ACTIVITY RECEIVED \$197.7 MILLION IN AWARDS FROM EXTERNAL FUNDING AGENCIES.
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE 990 REVIEW PROCESS IS AS FOLLOWS: A DRAFT OF THE COMPLETED FORM 990 IS SENT TO THE AUDIT COMMITTEE AND A DRAFT OF THE SECTIONS CONCERNING COMPENSATION IS SENT TO THE ORGANIZATIONAL STRATEGY AND COMPENSATION COMMITTEE. THE ORGANIZATIONAL STRATEGY AND COMPENSATION COMMITTEE MAY CONTACT MANAGEMENT OR THE AUDIT COMMITTEE WITH ANY QUESTIONS OR CONCERNS ON THE COMPENSATION SECTIONS. THE AUDIT COMMITTEE THEN MEETS WITH SENIOR MANAGEMENT PERSONNEL TO REVIEW THE PROCESS BY WHICH THE FORM 990 WAS PREPARED, DISCUSS ANY ITEMS OF SIGNIFICANCE, AND RESOLVE ANY QUESTIONS. THE AUDIT COMMITTEE THEN VOTES TO ACCEPT THE FORM 990 BASED ON MANAGEMENT'S REPRESENTATIONS. PRIOR TO THE RETURN BEING FILED, A DRAFT OF THE COMPLETE FORM 990 IS PROVIDED TO THE FULL BOARD. AT THE NEXT MEETING OF THE BOARD OF TRUSTEES, THE AUDIT COMMITTEE REPORTS TO THE FULL BOARD ON THE RESULTS OF ITS REVIEW.
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	COMPLIANCE WITH DARTMOUTH'S INSTITUTION-WIDE CONFLICT OF INTEREST POLICY IS REQUIRED BY COLLEGE POLICY. COMPLIANCE IS MONITORED BY THE OFFICE OF THE GENERAL COUNSEL, WHICH REVIEWS INFORMATION CONCERNING POTENTIAL CONFLICTS SOLICITED FROM APPROXIMATELY 355 TRUSTEES, FACULTY, AND STAFF MEMBERS EACH YEAR. COMPLIANCE WITH THE REQUIREMENTS OF THE POLICY CONCERNING RESEARCHERS ENGAGED IN EXTERNALLY SPONSORED RESEARCH IS ENFORCED AND MONITORED BY THE OFFICE OF THE PROVOST, AND PARTICULARLY BY THE OFFICE OF SPONSORED PROJECTS AND THE CONFLICT OF INTEREST COMMITTEE OF THE COUNCIL ON SPONSORED ACTIVITIES WHICH, IN ACCORDANCE WITH FEDERAL REGULATIONS, SOLICIT INFORMATION FROM RESEARCHERS CONCERNING FINANCIAL INTERESTS THAT MAY AFFECT OR BE AFFECTED BY PROPOSED RESEARCH. IN ADDITION, THE OFFICE OF THE GENERAL COUNSEL AND THE INVESTMENT OFFICE MONITOR COMPLIANCE WITH THE POLICY ON PECUNIARY BENEFIT TRANSACTIONS AND RELATED PARTY INVESTMENTS.

Return Reference - Identifier	Explanation							
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	THE PROCESS FOR DETERMINING THE COMPENSATION OF DARTMOUTH'S PRESIDENT A OFFICERS AND KEY EMPLOYEES IS AS FOLLOWS: (1) COMPARABILITY DATA ARE GATHEF CHIEF HUMAN RESOURCES OFFICER FROM A COMPENSATION SURVEY CONDUCTED BY NATIONALLY KNOWN COMPENSATION CONSULTING FIRM AND SHARED WITH OFFICIALS RESPONSIBLE FOR SETTING THE COMPENSATION FOR THE OFFICERS AND KEY EMPLOY RECOMMENDATIONS FOR COMPENSATION ADJUSTMENTS FOR OFFICERS AND KEY EMPLOY RECOMMENDATIONS FOR COMPENSATION ADJUSTMENTS FOR OFFICERS AND KEY EMPLOY ARE PREPARED BY THE OFFICIALS RESPONSIBLE FOR SETTING THE COMPENSATION OF EMPLOYEE'S USING COMPARABILITY DATA AND A REVIEW OF THE EMPLOYEE'S PERFOR THE OFFICIALS' RECOMMENDATIONS ARE PRESENTED FOR APPROVAL TO THE ORGANIZ STRATEGY AND COMPENSATION COMMITTEE OF THE BOARD, TOGETHER WITH THE COMPARABILITY DATA. (4) COMPARABILITY DATA FOR THE PRESIDENT'S COMPENSATION PRESENTED TO THE ORGANIZATIONAL STRATEGY AND COMPENSATION COMMITTEE BY HUMAN RESOURCES OFFICER. THE BOARD OF TRUSTEES APPROVES THE PRESIDENT'S COMPENSATION. THE PRESIDENT AND THE INVESTMENT COMMITTEE JOINTLY APPROVE CHIEF INVESTMENT OFFICER'S COMPENSATION.							
FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER EMPLOYEES	THE PROCESS FOR DETERMINING THE COMPENSATION FOR DARTMOUTH'S OTH KEY EMPLOYEES IS DESCRIBED ABOVE.	HER OFFICERS AND						
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	DARTMOUTH MAKES ITS GOVERNING DOCUMENT (THE CHARTER OF DARTMOUT CONFLICT OF INTEREST POLICIES AND FINANCIAL STATEMENTS AVAILABLE TO POSTING THESE DOCUMENTS ON ITS WEBSITE.							
FORM 990, PART XI, LINE 9 -	(a) Description	(b) Amount						
OTHER CHANGES IN NET ASSETS OR FUND BALANCES	NET UNREALIZED CHANGE IN VALUE OF NON-INVESTMENT ITEMS	204,141,961						
	NET CHANGE IN SPLIT-INTEREST AGREEMENTS 8,342,3							

### SCHEDULE R (Form 990)

# Related Organizations and Unrelated Partnerships ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No. 1545-0047
2017

Open to Public

Department of the Treasury Internal Revenue Service ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection
Employer identification number

02-0222111

Name of the organization
TRUSTEES OF DARTMOUTH COLLEGE

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) TUCK CAPITAL PARTNERS MANAGEMENT, LLC (47-5516892) 100 TUCK HALL, HANOVER, NH 03755	INVESTMENTS	NH	0	0	TRUSTEES OF DARTMOUTH COLLEGE
(2) TUCK/DEN VENTURES MANAGEMENT, LLC (47-5535191) 100 TUCK HALL, HANOVER, NH 03755	INVESTMENTS	NH	0	0	TRUSTEES OF DARTMOUTH COLLEGE
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 8	g) 512(b)(13) rolled tity?
						Yes	No
(1) DARTMOUTH EDUCATIONAL LOAN CORPORATION (02-0362923)	EDUCATIONAL LOANS	NH	501(C)(3)	12 TYPE I	TRUSTEES OF DARTMOUTH	~	
7 LEBANON STREET, SUITE 302, HANOVER, NH 03755					COLLEGE		
(2) SEVEN LEBANON STREET, INC. (02-0514301)	REAL ESTATE	NH	501(C)(25)		TRUSTEES OF DARTMOUTH	~	
7 LEBANON STREET, SUITE 302, HANOVER, NH 03755	HOLDING				COLLEGE		
(3) SOUTH STREET DOWNTOWN HOLDINGS, INC. (02-0518373)	REAL ESTATE	NH	501(C)(25)		TRUSTEES OF DARTMOUTH	~	
7 LEBANON STREET, SUITE 302, HANOVER, NH 03755	HOLDING				COLLEGE		
(4) FOUNDATION FOR JEWISH LIFE AT DARTMOUTH (02-0486238)	REAL ESTATE	NH	501(C)(2)		TRUSTEES OF DARTMOUTH	~	
7 LEBANON STREET, SUITE 302, HANOVER, NH 03755	HOLDING				COLLEGE		
(5) HAMDEN ASSURANCE RISK RETENTION GROUP, INC. (20-8530788)	INSURANCE	VT	501(C)(3)	12 TYPE I	DARTMOUTH- HITCHCOCK CLINIC		~
30 MAIN STREET SUITE 330, BURLINGTON, VT 05401					HITCHCOCK CLINIC		
(6) DARTMOUTH COLLEGE TRUST	FUNDRAISING	UNITED KINGDOM (ENGLAND, NORTHERN IRELAND, SCOTLAND, AND WALES)			TRUSTEES OF DARTMOUTH	~	
7 LEBANON STREET, SUITE 302, HANOVER, NH 03755		AND WALES)			COLLEGE		
(7) (SEE STATEMENT)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50135Y Sch

Schedule R (Form 990) 2017

Schedule R (Form 990) 2017

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512—514)	(f) Share of total income	(g) Share of end-of- year assets	Disprope alloca	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) (SEE STATEMENT)												
(2)												
(3)												
(4)												
(5)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d)	(e) Type of entity (C corp, S corp, or trust)	(f)	(g) Share of end-of-year assets	(h) Percentage ownership	Section 5 contr enti	) 12(b)(13) olled ity?
								Yes	No
(1) (SEE STATEMENT)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Schedule R (Form 990) 2017

Schedule R (Form 990) 2017

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	~	
b	Gift, grant, or capital contribution to related organization(s)				1b		~
С	Gift, grant, or capital contribution from related organization(s)				1c	~	
d	Loans or loan guarantees to or for related organization(s)				1d		~
е	Loans or loan guarantees by related organization(s)				1e		~
f	Dividends from related organization(s)				1f		<u> </u>
g	Sale of assets to related organization(s)				1g		<u> </u>
h	Purchase of assets from related organization(s)				1h		<u> </u>
i	Exchange of assets with related organization(s)				1i		<b>~</b>
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	~	
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11	~	
m					1m		<b>'</b>
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		<b>'</b>
0	Sharing of paid employees with related organization(s)				10		
р	Reimbursement paid to related organization(s) for expenses				1p		<b>'</b>
q	Reimbursement paid by related organization(s) for expenses				1q		
r	Other transfer of cash or property to related organization(s)				1r	~	
S	Other transfer of cash or property from related organization(s)				1s	~	
2	If the answer to any of the above is "Yes," see the instructions for information on who must c	omplete this line, inclu	uding covered relation	ships and transaction	on thre	shol	ds
	(a)  Name of related organization	(b) Transaction type (a — s)	<b>(c)</b> Amount involved	(d) Method of determining	g amoun	t invol	ved
D	ARTMOUTH EDUCATIONAL LOAN CORPORATION	A	2,102,100	COST			
(1)			, -=,				
	ARTMOUTH EDUCATIONAL LOAN CORPORATION	R	2,034,186	COST			
(2)							
	ARTMOUTH EDUCATIONAL LOAN CORPORATION	L	155,224	COST			
(3)							
	OUNDATION FOR JEWISH LIFE AT DARTMOUTH	L	98,658	COST			
(4)							
	OUNDATION FOR JEWISH LIFE AT DARTMOUTH	S	51,000	COST			

Yes No

(SEE STATEMENT)

(6)

Schedule R (Form 990) 2017

# Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec 501 organiz	partners ction (c)(3) zations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or aging	(k) Percentage ownership
				sections 512-514)	Yes No			Yes	No		Yes	No		
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(16)														
														200) 2045

Schedule R (Form 990) 2017

# Part | Identification of Related Tax-Exempt Organizations (continued)

(a) Name, address and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal domicile (state or foreign country)		(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		ection b)(13) d entity?
						Yes	No
(7) THE DARTMOUTH EDUCATIONAL ASSOCIATION (04-6045227) 3 STONEVIEW LANE, SHARON, MA 02067	EDUCATIONAL LOANS	MA	501(C)(3)	12 TYPE III-FI	N/A		✓
(8) DARTMOUTH-HITCHCOCK MEDICAL CENTER (22-2715483) ONE MEDICAL CENTER DRIVE, LEBANON, NH 03756-0001	HEALTH CARE ADMINISTRATIO N	NH	501(C)(3)	12 TYPE I	N/A		<b>✓</b>

Part III Identification of Related Organizations Taxable as a Partnership (continued)

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income related, unrelated, excluded from tax under sections 512-514	(f) Share of total income	(g) Share of end-of-year assets	(h Dispi tion alloc	ropor ate ation	in box 20 of Schedule K- 1 (Form	0	ieral or aging	(k) Percentage ownership
							Yes	No	1065)	Yes	No	
(1) TUCK CAPITAL PARTNERS, LP (38-3983593) 100 TUCK HALL, HANOVER, NH 03755	INVESTMENTS	NH	TRUSTEES OF DARTMOU TH COLLEGE	EXCLUDED	0	0		<b>&gt;</b>	N/A	>		99.00
(2) TUCK/DEN VENTURES, LP (30-0887557) 100 TUCK HALL, HANOVER, NH 03755	INVESTMENTS		TRUSTEES OF DARTMOU TH	EXCLUDED	0	0		<b>✓</b>	N/A	<b>\</b>		99.00

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (continued)

(a) Name, address and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) CHARITABLE REMAINDER UNITRUSTS (94)	FUNDRAISING/DEV ELOPMENT	NH	TRUSTEES OF DARTMOUTH COLLEGE	TRUST					✓
(2) POOLED INCOME FUNDS (3)	FUNDRAISING/DEV ELOPMENT	NH	TRUSTEES OF DARTMOUTH COLLEGE	TRUST					✓

# Part V Transactions with Related Organizations (continued)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount Involved	(d) Method of determining amount involved
(6) FOUNDATION FOR JEWISH LIFE AT DARTMOUTH	R	177,165	COST
(7) SEVEN LEBANON STREET, INC.	К	1,528,555	COST
(8) SEVEN LEBANON STREET, INC.	L	135,608	COST
(9) SEVEN LEBANON STREET, INC.	S	440,000	COST
(10) SOUTH STREET DOWNTOWN HOLDING, INC.	K	202,686	COST
(11) SOUTH STREET DOWNTOWN HOLDING, INC.	L	171,708	COST
(12) SOUTH STREET DOWNTOWN HOLDING, INC.	S	850,000	COST
(13) CHARITABLE REMAINDER TRUSTS (2)	S	1,728,516	COST
(14) DARTMOUTH COLLEGE TRUST	C	612,455	COST

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Supplemental Information. Provide additional information for responses to questions on Schedule R (see instructions).

Return Reference - Identifier	Explanation
	DARTMOUTH COLLEGE CONTROLS A TOTAL OF 94 CHARITABLE REMAINDER TRUSTS AND 3 POOLED INCOME FUNDS, ALL DOMICILED IN THE STATE OF NEW HAMPSHIRE.